



# Comprehensive Annual Financial Report

FISCAL YEARS ENDING JUNE 30, 2019 and 2018

## **GOLD COAST TRANSIT DISTRICT**

CITY OF OJAI | CITY OF OXNARD | CITY OF PORT HUENEME | CITY OF VENTURA | COUNTY OF VENTURA  
1901 AUTO CENTER DRIVE, OXNARD, CA 93036-7966 | P 805.483.3959 | F 805.487.0925 | GCTD.ORG



**Gold Coast Transit District**  
***Board of Directors – June 30, 2019***



**Cheryl Heitmann, Chair**  
Councilmember, City of Ventura



**Will Berg, Vice Chair**  
Mayor, City of Port Hueneme



**Randy Haney, Director**  
Councilman, City of Ojai



**Bryan A. MacDonald, Director**  
Councilman, City of Oxnard



**John C. Zaragoza, Director**  
Supervisor, 5th District, County of Ventura

This page intentionally left blank.

**GOLD COAST TRANSIT DISTRICT**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
**FOR THE FISCAL YEARS ENDED**  
**JUNE 30, 2019 AND 2018**

This page intentionally left blank.

**GOLD COAST TRANSIT DISTRICT  
COMPREHENSIVE ANNUAL FINANCIAL REPORT  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019 AND 2018**

**TABLE OF CONTENTS**

	<u>Page</u>
Board of Directors – June 30, 2019	
Table of Contents .....	i
 <b><u>INTRODUCTORY SECTION (Unaudited)</u></b>	
Letter of Transmittal – General Manager .....	v
Organizational Information .....	ix
Organizational Chart .....	xi
Bus System Map .....	xii
 <b><u>FINANCIAL SECTION</u></b>	
Independent Auditor's Report .....	1
Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i> .....	5
Management's Discussion and Analysis – Required Supplementary Information (Unaudited) .....	7
 <b>Basic Financial Statements:</b>	
Statements of Net Position .....	23
Statements of Activities and Changes in Net Position .....	24
Statements of Cash Flows .....	25
Statements of Fiduciary Net Position .....	27
Statements of Changes in Fiduciary Net Position .....	29
Notes to the Basic Financial Statements .....	33
 <b>Required Supplementary Information (Unaudited):</b>	
Schedule of Changes in Net Pension Liability and Related Ratios .....	69
Schedule of Contributions – Pension Plan .....	71
Schedule of Changes in the Net Other Postemployment Benefits (OPEB) Liability and Related Ratios .....	72
 <b>Supplementary Information:</b>	
Schedules of Changes in Local Transportation Funding Activity of the District .....	75
 <b><u>STATISTICAL SECTION (Unaudited)</u></b>	
Financial Ratios .....	79
Revenues and Expenses – Ten Year Comparison .....	80
Operational Statistics:	
Passenger Cost by Mode – Ten Year Comparison .....	82
Service Cost by Mode – Ten Year Comparison .....	84
Ridership and Service – Ten Year Comparison .....	86

This page intentionally left blank.



**INTRODUCTORY SECTION  
(UNAUDITED)**

This page intentionally left blank.



December 4, 2019

Board of Directors  
Gold Coast Transit District  
Oxnard, CA

Members of the Board:

It continues to be a privilege to serve as Gold Coast Transit District's General Manager. In FY 2018-2019, GCTD delivered over 3.6 million passenger trips and over 2 million miles of revenue service in western Ventura County on our fixed-route and ACCESS services. Public transit plays a critical role in providing access to opportunities for all and helping to reduce traffic and improve air quality in the cities we serve.

***Some noteworthy highlights at GCTD during FY 2018-19 include:***

- **New Facility Complete** – This year GCTD celebrated the ribbon cutting of our new facility on July 13<sup>th</sup>, along with Congresswoman Julia Brownley, State Assemblymember Monique Limon, FTA Regional Administrator Ray Tellis, Board Chair Cheryl Heitmann, VCTC Executive Director Darren Kettle, myself and Assistant General Manager Reed Caldwell. Moving from the 301 East Third Street site, which had been GCTD's headquarters for over 40 years, was a massive undertaking. Not only was the move physically challenging, with multiple moving van trips over 4 days over the July 27<sup>th</sup> weekend, GCTD also implemented a number of transit service changes that started early Sunday morning, July 28, from our new facility.
- **Near-Zero CNG Engines** – GCTD is making progress on the "Near-Zero Emissions Engine Replacement" project and nearly complete with the repowering of 14 New Flyer buses. By replacing our engines with Cummins L9N "near-zero emissions" engines we are able to not only operate cleaner, but also extend the life of the buses in the process. The project is funded in part by a Congestion Mitigation and Air Quality (CMAQ) grant.
- **New Bus Stop Signs** – Over 700+ new bus stop signs were installed across our cities. The new signs are more reflective and feature more information for passengers to know where they can go. The bus stops signs are a huge improvement for our passengers and community, helping to promote a more positive image for public transit.
- **Human Trafficking Training** - In September 2018, Governor Jerry Brown signed AB 2034, which was negotiated and supported by the California Transit Association, to curb the incidence of human trafficking in our state by requiring transit agencies to train their employees in recognizing the signs of human trafficking and how to report those signs to law enforcement. GCTD staff, in partnership with Interface Children & Family Services and the Ventura County Sheriff, GCTD provided training to all staff on recognizing the signs of Trafficking and Reporting this past year, making us fully compliant with this important effort.
- **Public Engagement** – Last year, we launched a monthly e-newsletter "On the GO News" to community partners and stakeholders to help share GCTD news with our community. This is just one of the many ways our staff communicate and conduct outreach to our communities. In addition, planning staff held several "pop up style" events at busy bus stops to connect with our riders. Planning staff also developed and collected nearly 600 responses on an onboard and online passenger survey. The results gave us valuable insight into what would make passengers more likely to ride, which include more frequent and faster service.

**GOLD COAST TRANSIT DISTRICT**

CITY OF OJAI | CITY OF OXNARD | CITY OF PORT HUENEME | CITY OF VENTURA | COUNTY OF VENTURA  
1901 AUTO CENTER DRIVE, OXNARD, CA 93036-7966 | P 805.483.3959 | F 805.487.0925 | GCTD.ORG

- **New Paratransit Contract & Five Ford Transit Vans for ACCESS** – GCTD issued a Request for Proposals for the operations of our Paratransit Service this year and awarded the contract to MV Transportation, who has been our partner in providing ACCESS service, for the next six years. In addition, our ACCESS service program continued to make a number of improvements including implementation of new software, a “call ahead” system that give the customer advance warning when the vehicle is approaching. In addition, we added five new sleek Ford Transit vehicles to our fleet.
- **Free Summer Saturdays & Free Black Friday** – GCTD ran a special promotion on select Saturdays in July-August 2018 offering free rides to the community and used remaining grant funds to provide free rides on Black Friday. The rides resulted in a nearly 20% ridership increase on Saturdays. The promotion was funded using Cap and Trade grant funds which is dedicated toward reducing emissions by encouraging more people to try public transit.
- **Mobile Pass “Token Transit”** – Since launching in early 2018, Token Transit is now our #1 most popular sales outlet. This amounted in 18,777 passes sold in FY 18-19 which equals to over \$100,000 in gross sales. Using the mobile app vs paper pass is not only faster, it also helps in reducing the amount of paper tickets and transfers issued. Passengers can text “Token” to #41411 for a download link and get 50% off their first pass.
- **Transit Asset Management (TAM)** – All transit agencies that own, operate, or manage capital assets used in the provision of public transportation and receive federal financial assistance under 49 U.S.C. Chapter 53 either as recipients or subrecipients must develop a TAM plan. Last year GCTD completed its initial TAM plan as required, which helps us asses the condition of our assets, determine state of good repair needs and helps us prioritize replacement needs.

***Looking forward to 2020, we have the following projects in progress:***

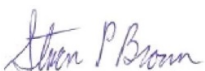
- **Preparing for Bus Replacements & Zero Emissions** – Our fleet is aging. With 43 out of 61 buses reaching the end of their life in the next five years, we are working to prepare for the eventual replacement of our fleet. In addition, staff continues to prepare for the future of zero emissions and bus replacements. This past year, GCTD test drove a 40-foot battery electric bus. The test allowed Operators and Maintenance staff a chance to see the bus in action, including how it operates on our local city streets. Test driving buses enables us to look at advancements in electric bus technology as we prepare to meet the goal of transitioning to a zero-emission fleet by 2040.
- **Launch of Service on Ventura Road** – Using CMAQ grant funding, we plan to launch service on Ventura Road in Summer 2020. This project has been a multi-year effort that has required coordination with the Cities of Oxnard and Port Hueneme to ensure bus stops are ready. This route will play a large role in helping us restructure our routes to provide more frequent service between the South Oxnard, the Naval Base, medical centers and jobs in north Oxnard.
- **Microtransit** – GCTD staff is working on the pre-planning for a potential microtransit pilot program that could help with first mile, last miles trips in our service areas. This service is being tested at transit agencies to help connect passengers to transit from areas that may not be easily served by a traditional 40’ bus.
- **Direct ACCESS service to Camarillo** – Using a 5310 Grant for Seniors and People with Disabilities, GCTD is working in partnership with the City of Camarillo to launch Direct trips to Camarillo for customers who use ACCESS. This project will alleviate the need for passengers to make the physical transfer between vehicles to reach their destination which was a concern cited in the 2016 Human Service Transportation Coordinated Plan.
- **Zero Emission Relief Cars** – GCTD is going green. In the coming months, GCTD will be replacing nine (9) CNG sedans with new Zero Emission battery electric Nissan Leaf’s to help us reduce our carbon footprint. Relief cars are used by bus operators going to and from the yard and the start of route.

- **301 Redevelopment** – A significant amount of work was done this year in preparation for the move to 1901 Auto Center Drive. Decommissioning of the 301 site and disposal of equipment, furniture, temporary office trailers, and other items is underway at this time. Staff has met with the City of Oxnard Housing Authority to help redevelop the site into affordable and market rate housing located adjacent to downtown Oxnard and good public transit service.

While GCTD is the most cost-efficient transit system in the region, we recognize that our costs are increasing faster than our revenue sources. This means we will need to make smart choices in the coming years to ensure we continue to be financially sustainable as we strive to provide high quality bus service to the community. Staff will continue to work hard to stretch our operational dollars (and identify new sources of funding) to enable us to provide the best service possible.

The Gold Coast Transit District team is very proud of its accomplishments to date and we remain committed to upholding the organization's mission: "to provide safe, responsive, convenient, efficient, and environmentally responsible public transportation that serves the diverse needs of our community."

Sincerely,



---

Steven P. Brown  
General Manager

This page intentionally left blank.

## **GOLD COAST TRANSIT DISTRICT ORGANIZATIONAL INFORMATION**

### **About Us**

Gold Coast Transit District (GCTD) provides public fixed-route and paratransit service in the cities of Ojai, Oxnard, Port Hueneme, Ventura and the unincorporated areas of Ventura County. With 3.6 million passenger trips provided each year, GCTD is the largest public transportation operator in Ventura County. The fleet includes 56 buses all powered by clean natural gas supplied by an on-site CNG fueling station and 28 paratransit vehicles with 80% powered by natural gas.

### **Our Mission**

GCTD's mission is to provide safe, responsive, convenient, efficient, and environmentally responsible public transportation that serves the diverse needs of our community.

### **History**

GCTD was founded in 1973 (original named "South Coast Area Transit") when the cities of Ojai, Oxnard, Port Hueneme and San Buenaventura executed a Joint Powers Agreement that created "SCAT" to develop and operate local and intercity public transportation in western Ventura County.

Prior to 1973, Ventura Transit City Lines operated local service in Ventura and Ojai, and Oxnard Municipal Bus Lines served Oxnard and Port Hueneme. Following a national trend, the bus systems that flourished through the mid-century began to decline in the 1960's. The outlook for public transit systems in California brightened in 1971 when the State Legislature created a source of dedicated transportation funding through passage of the Transportation Development Act (TDA). The availability of TDA funds to local governments provided an impetus for forming a single regional transit entity to operate coordinated transit services across municipal boundaries and in some unincorporated areas of western Ventura County. The County of Ventura joined SCAT in October of 1977. By February of 1980 the transit functions in western Ventura County were consolidated into a single administrative, operating and maintenance facility on a three-acre site at 301 East Third Street in Downtown Oxnard.

In the 1990's SCAT began operation of ACCESS, a regional paratransit service providing curb-to-curb transportation for people with disabilities and senior citizens.

In June 2007, SCAT's Joint Powers Agreement was amended to rename the agency from South Coast Area Transit to Gold Coast Transit. The change in name was intended to help distinguish the agency from the 11 other agencies named SCAT around the nation and to better connect the service to the community it served.

In October 2013, Governor Brown signed into law Assembly Bill AB 664, which formed the Gold Coast Transit District. The district legislation was initiated in response to Senate Bill SB 716, which required that all TDA funds in Ventura County be used solely for public transit purposes. Formation of a transit district allows GCTD's Board of Directors and staff to have greater flexibility in implementing service improvements by looking beyond jurisdictional borders in order to efficiently and effectively meet the public's transit needs.

In 2014 GCTD was named Small Agency of the Year by the California Transit Association. In 2015, GCTD unveiled a new logo and bus paint scheme to coincide with the purchase of replacement buses. The new colors reflect GCTD's commitment to quality public transportation, and evokes the agency's vision of a more modern, clean and efficient future.

During FY 2018-19 the District continued development of the new 15-acre Administration and Operations Facility in North Oxnard that will allow GCTD to better meet the growing transit needs of the community. The new facility located at 1901 Auto Center Drive in Oxnard, CA opened July 28, 2019.

## **Statistics**

- Service Area: Ojai, Oxnard, Port Hueneme, Ventura & County of Ventura
- Population Served: 375,000
- Average Weekday Passengers: (FY 2018-19) 11,060
- Fixed-Route Annual Passengers: (FY 2018-19) 3,524,674
- Fixed-Route Annual Revenue Miles: (approx.) 2.1 million
- ACCESS Paratransit Annual Passengers: 117,456
- 56 - fixed-route buses
  - Fuel Type: 100% Natural Gas
- 28 - paratransit buses and vans
  - Fuel Type: 80% Natural Gas

## **Board of Directors**

GCTD is governed by a Board of Directors. Each of GCTD's five-member agencies appoint one elected official from its governing body to serve on the Board of Directors and a second to serve as an alternate member. The Board of Directors regular monthly meetings are held on the first Wednesday of each month at 10:00 a.m.

## **GCTD's Leadership**

GCTD's General Manager is appointed by, and reports to, the Board of Directors. The General Manager is charged with carrying out the Board's policies and directives and has full charge of the operation of GCTD's services, facilities, and administration of business affairs. GCTD's Management Team for FY 2018-19 was comprised of:

- **General Manager - Steven P. Brown**
- Assistant General Manager - Reed Caldwell
- Director of Finance and Administration - Steve L. Rosenberg (Retiring on November 30, 2019)
- Director of Human Resources - Debbie Williams
- Director of Planning and Marketing - Vanessa Rauschenberger

## **Employees**

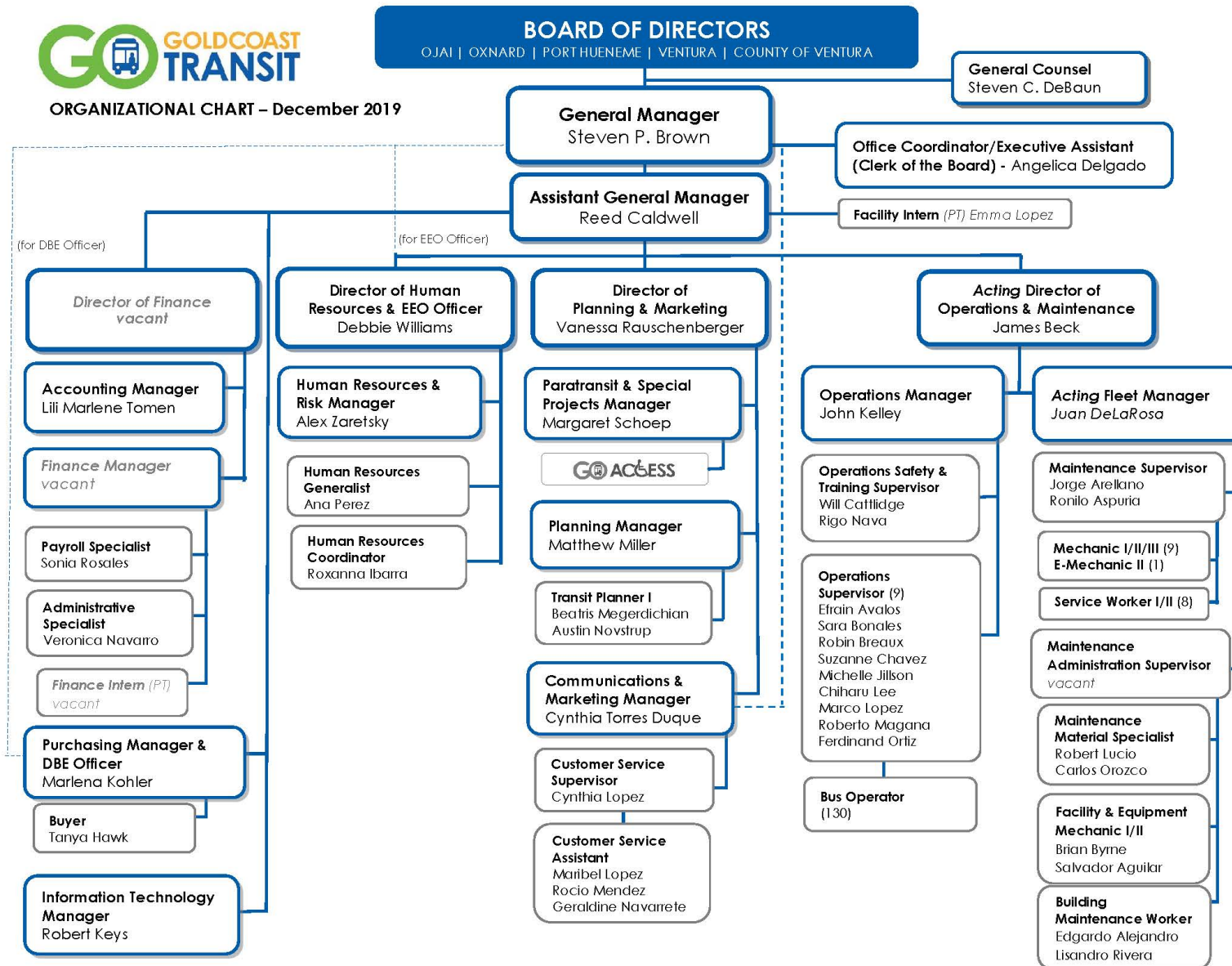
GCTD has approximately 200 employees, the majority of whom operate or maintain buses. Service Employees International Union Local 721 represents all bus operators, most maintenance employees and five administrative staff members. International Brotherhood of Teamsters Local 186 represents all supervisors. GCTD contracts with MV Transportation for the maintenance and operation of ACCESS Paratransit.



# GOLD COAST TRANSIT DISTRICT ORGANIZATIONAL CHART



ORGANIZATIONAL CHART – December 2019



# GOLD COAST TRANSIT DISTRICT BUS SYSTEM MAP



## DOWNTOWN OXNARD



**CUSTOMER SERVICE CENTER**  
Monday - Friday, 7 AM - 7 PM  
**805-487-4222**

## C STREET TRANSFER CENTER



## VENTURA TRANSIT CENTER

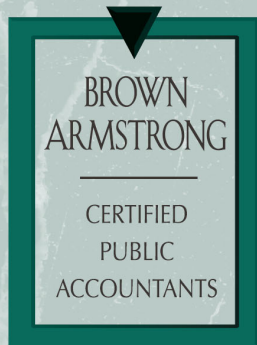


## OXNARD TRANSIT CENTER



## **FINANCIAL SECTION**

This page intentionally left blank.



# BROWN ARMSTRONG

*Certified Public Accountants*

## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors  
of the Gold Coast Transit District  
Oxnard, California

### Report on the Basic Financial Statements

We have audited the basic accompanying financial statements of the business-type activities, each major fund, and the aggregate remaining fund information of the Gold Coast Transit District (District), as of and for the fiscal years ended June 30, 2019 and 2018, and the related notes to the basic financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Basic Financial Statements

Management is responsible for the preparation and fair presentation of these basic financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of basic financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express opinions on these basic financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the basic financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the basic financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the basic financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the basic financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the basic financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### BAKERSFIELD OFFICE (MAIN OFFICE)

4200 TRUXTON AVENUE  
SUITE 300  
BAKERSFIELD, CA 93309  
TEL 661.324.4971  
FAX 661.324.4997  
EMAIL [info@bacpas.com](mailto:info@bacpas.com)

#### FRESNO OFFICE

10 RIVER PARK PLACE EAST  
SUITE 208  
FRESNO, CA 93720  
TEL 559.476.3592

#### STOCKTON OFFICE

1919 GRAND CANAL BLVD  
SUITE C6  
STOCKTON, CA 95207  
TEL 888.565.1040

[WWW.BACPAS.COM](http://WWW.BACPAS.COM)



## **Opinion**

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities, each major fund, and the aggregate remaining fund information of the District, as of June 30, 2019 and 2018, and the respective changes in financial position and cash flows thereof for the fiscal years then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 7 through 19 and the Schedule of Changes in Net Pension Liability and Related Ratios, the Schedule of Contributions - Pension Plan, and the Schedule of Changes in the Net Other Postemployment Benefits (OPEB) Liability and Related Ratios on pages 69 through 72, respectively, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by Government Accounting Standards Board (GASB), who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory section, Schedules of Changes in Local Transportation Funding Activity of the District (supplementary information), and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated November 27, 2019, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

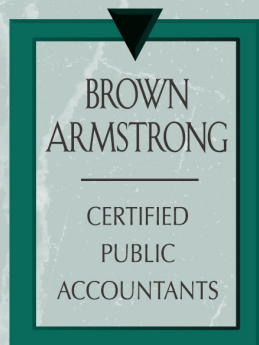
BROWN ARMSTRONG  
ACCOUNTANCY CORPORATION

*Brown Armstrong*  
*Accountancy Corporation*

Bakersfield, California  
November 27, 2019

This page intentionally left blank.





# BROWN ARMSTRONG

*Certified Public Accountants*

## **INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

To the Board of Directors  
of the Gold Coast Transit District  
Oxnard, California

### **BAKERSFIELD OFFICE (MAIN OFFICE)**

4200 TRUXTUN AVENUE  
SUITE 300  
BAKERSFIELD, CA 93309  
TEL 661.324.4971  
FAX 661.324.4997  
EMAIL [info@bacpas.com](mailto:info@bacpas.com)

### **FRESNO OFFICE**

10 RIVER PARK PLACE EAST  
SUITE 208  
FRESNO, CA 93720  
TEL 559.476.3592

### **STOCKTON OFFICE**

1919 GRAND CANAL BLVD  
SUITE C6  
STOCKTON, CA 95207  
TEL 888.565.1040

[WWW.BACPAS.COM](http://WWW.BACPAS.COM)

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the basic financial statements of the Gold Coast Transit District (the District) as of and for the fiscal year ended June 30, 2019, and the related notes to the basic financial statements, which collectively comprises the District's basic financial statements, and have issued our report thereon dated November 27, 2019.

### **Internal Control Over Financial Reporting**

In planning and performing our audit of the basic financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the basic financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the District's basic financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's basic financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of basic financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

BROWN ARMSTRONG  
ACCOUNTANCY CORPORATION

A handwritten signature in blue ink that reads "Brown Armstrong Accountancy Corporation". The signature is written in a cursive, flowing style.

Bakersfield, California  
November 27, 2019

**GOLD COAST TRANSIT DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)  
JUNE 30, 2019 AND 2018**

The following Management's Discussion and Analysis (MD&A) of activities and financial performance of Gold Coast Transit District (GCTD, or the District) introduces the basic financial statements of GCTD for the fiscal year ended June 30, 2019. We encourage readers to consider the information presented here in conjunction with the transmittal letter contained in the Introductory Section and with the statements and related notes contained in the Financial Section.

**ACTIVITIES AND HIGHLIGHTS**

GCTD provides bus and paratransit services in the cities of Ojai, Oxnard, Port Hueneme, and Ventura, and in the unincorporated Ventura County areas between the cities. The service area is approximately 91 square miles with a population of approximately 375,000.

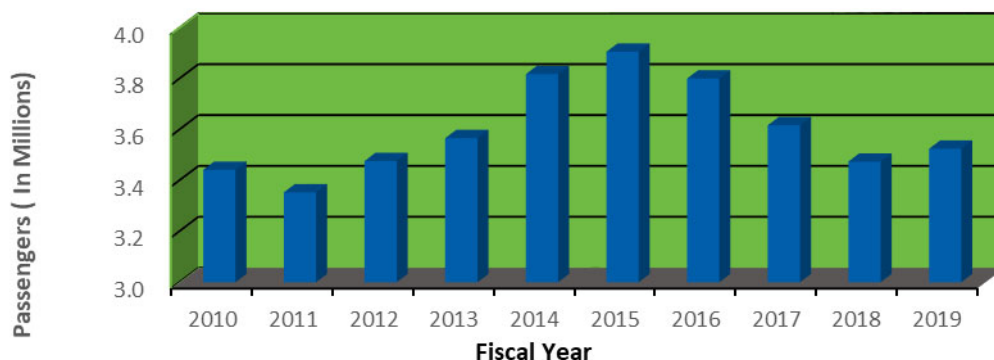
GCTD owns 84 revenue vehicles, primarily fueled with clean burning compressed natural gas (CNG) from GCTD's owned and operated CNG fueling station. In FY 2018-19, GCTD vehicles carried over 3.6 million passengers while traveling over 2.9 million miles in revenue service.

GCTD operates a fleet of 56 fixed-route buses. In FY 2018-19, GCTD fixed-route buses operated 2,164,288 miles of revenue service and provided 3,524,869 passenger boardings, a 1.46% increase from the previous year's boardings.

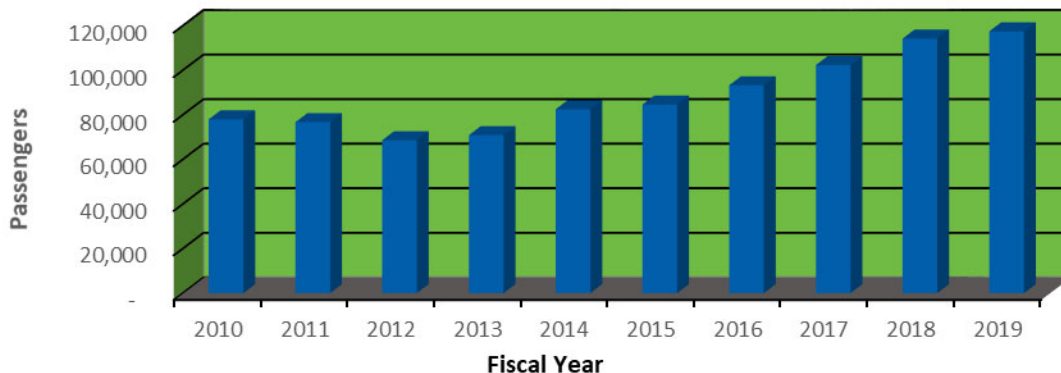
In FY 2018-19, the ACCESS paratransit system transported 117,456 passengers, an increase of 2.8% from the previous year; over the past five years ACCESS ridership has increased over 40%. The GCTD ACCESS service is operated under contract by MV Transportation, Inc. GCTD owns the paratransit fleet, which consists of 28 vehicles, including 13 MV1 vans and 15 cutaway vans.

	2019	2018	Increase (Decrease)
Fixed Route Passenger Trips	\$ 3,524,869	\$ 3,474,161	1.46%
ACCESS Paratransit One-Way Trips	117,456	114,229	2.83%
Total Boardings	<u>\$ 3,642,325</u>	<u>\$ 3,588,390</u>	<u>1.50%</u>

**Fixed Route Bus Ridership – Unlinked Passenger Trips from 2010 to 2019**



## ACCESS Paratransit Ridership – One-Way Trips from 2010 to 2019

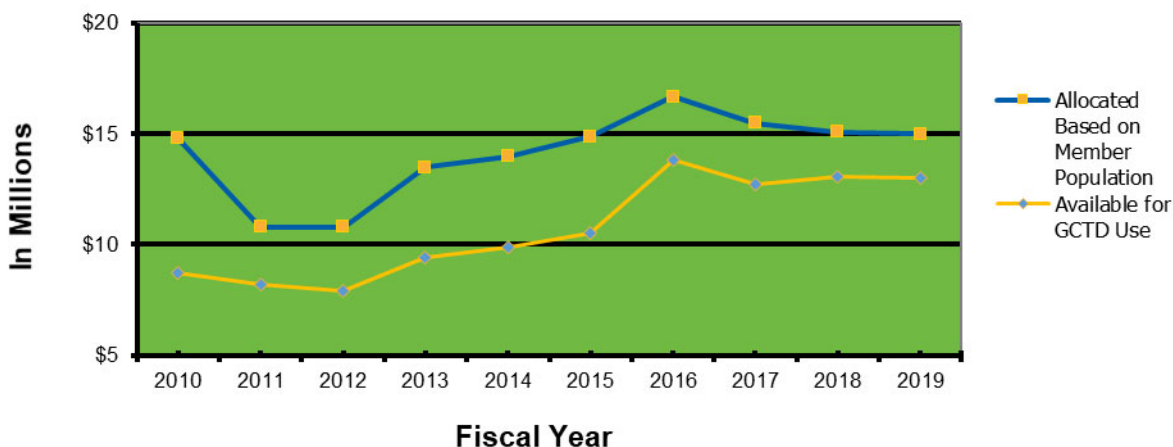


GCTD is different than most transit operations in Southern California in that it provides transit service without support from a direct local sales tax measure, tax levy or dedicated general fund support. The use of Local Transportation Funds (LTF) from a quarter-cent state sales tax provided by the Transportation Development Act (TDA) of 1974 has historically been the primary funding source available to GCTD to support transit services.

LTF increased substantially through the early 2000s and peaked in FY 2006-07; it was highly impacted by the recession that followed. After decreasing 35% from FY 2006-07 to FY 2009-10, LTF funding allocated to GCTD member jurisdiction (by population) has returned to its pre-recession level. In FY 2018-19 GCTD received \$15,499,751 in gross LTF funding.

In FY 2014-15, Gold Coast Transit, a joint powers authority (JPA), became Gold Coast Transit District as the result of state legislation. As a transit district, GCTD directly receives all LTF funds allocated to its member jurisdictions; previously Gold Coast Transit was allocated a portion of the LTF by its members based on budget requirements. GCTD's enabling legislation also allows GCTD members to claim from the district a portion of its LTF funds for transit services (not provided by the District) that the member funds or operates. In FY 2018-19 GCTD provided to its members \$2,082,961 in net LTF funding.

## LTF Funding Allocated to GCTD Members – 2010 to 2019



GCTD's second largest source of operating revenue is the Federal Transit Administration (FTA). Federal Section 5307 grants are allocated based on a federal formula and have remained relatively stable over the past ten years. Section 5307 is the core program that provides federal funds used for GCTD operating activities. GCTD expended \$3,899,173 in Section 5307 grant funds for eligible operating activities in FY 2018-19. GCTD also uses Federal Congestion Mitigation and Air Quality Improvement (CMAQ) funds to help pay for new routes, called demonstration projects. GCTD expended \$441,830 in CMAQ funds supporting one route in FY 2018-19.

Another revenue source for GCTD is State Transportation Assistance. While STA accounts for a small percentage of GCTD revenues (1.47% in FY 2018-19), STA does provide significant funding for competing Ventura County transit priorities such as Metrolink and VCTC Intercity Transit. GCTD expended \$322,829 in STA funds for operating activities in FY 2018-19.

#### **GASB STATEMENTS NO. 68 AND NO. 71**

The Governmental Accounting Standards Board (GASB) is an independent, nonprofit, non-governmental regulatory body charged with setting accounting and financial reporting standards for state and local governments. Beginning with FY 2014-15, GASB Statements No. 68 and No. 71 required agencies to report their net pension liability in accrual-based basic financial statements. This is distinctly different than previous methods in which funding and accounting were aligned. Please note that these standards only impact the accounting and financial reporting of pension obligations for governmental employers; pension contribution rates and funding requirements are not impacted.

GCTD employees are covered by a CalPERS pension plan. GCTD's net pension liability at FY 2018-19 year-end is \$12,020,665.

Note 10 of the Audit Report addresses the GASB Statements No. 68 and No. 71 requirements in substantially greater detail.

#### **GASB STATEMENTS NO. 74 AND NO. 75**

GCTD provides retiree healthcare benefits for employees who retire with CalPERS pension benefits immediately upon retirement from the District. GCTD pays the minimum employer contribution amount as prescribed by the Public Employees' Medical and Hospital Care Act (PEMHCA). The District pays a portion of the cost of health insurance for retirees under any group plan offered by CalPERS, subject to certain restrictions as determined by the District. Retirees pay the portion of premium not paid by the District. For context, in 2019 GCTD pays \$113 per month per employee.

In 2013 GCTD joined the California Employers' Benefit Trust (CERBT) Fund, a Section 115 trust fund managed by CalPERS dedicated to prefunding Other Post-Employment Benefits (OPEB) for all eligible California public agencies. GCTD has invested in CERBT each year an amount to maintain a zero net liability in accordance with the actuarial calculation required under GASB Statements No. 43 and No. 45. As of FY 2018-19 year-end, GCTD's investment in CERBT was valued at \$622,413.

Beginning with the FY 2017-2018 fiscal year public agencies are required to report OPEB liabilities in accordance with GASB Statements No. 74 and 75. The new GASB statements require public agencies to recognize a liability for OPEB obligations, known as the net OPEB liability (NOL), on the Statement of Net Position, and to recognize an OPEB expense on the Statement of Activities and Changes in Net Position. This is very similar to what is now required under GASB 67 and 68 for pensions. GCTD's NOL at FY 2018-19 year-end is \$441,087.

Note 4 of the Audit Report addresses the GASB Statements No. 74 and No. 75 requirements in substantially greater detail.

## FINANCIAL POSITION SUMMARY

GCTD's total net position for FY 2018-19 is \$38,432,212, a 1.89% decrease from last year's net position (restated, see Note 19) of \$ 39,171,675 which is nearly flat to last year.

### Condensed Statements of Net Position

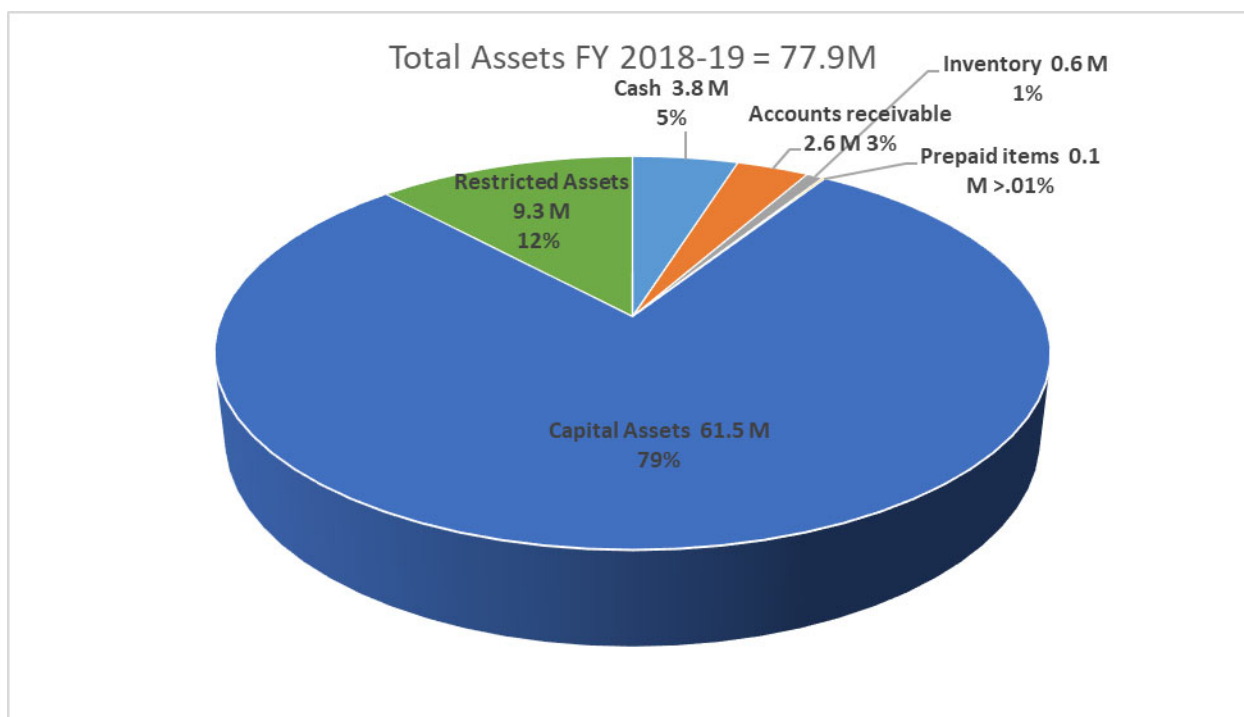
	June 30, 2019	June 30, 2018	June 30, 2017
<b>Assets</b>			
Current Assets	\$ 7,084,673	\$ 8,364,115	\$ 9,882,036
Capital Assets, Net	61,511,570	49,660,043	31,046,771
All Other Assets	9,300,205	27,500,223	31,814,958
<b>Total Assets</b>	<u>77,896,448</u>	<u>85,524,381</u>	<u>72,743,765</u>
<b>Deferred Outflows of Resources</b>	<u>4,719,702</u>	<u>6,160,099</u>	<u>77,529,369</u>
<b>Total Assets and Deferred Outflows of Resources</b>	<u>\$ 82,616,150</u>	<u>\$ 91,684,480</u>	<u>\$ 77,529,369</u>
<b>Liabilities</b>			
Current Liabilities	\$ 6,792,702	\$ 16,300,652	\$ 9,983,839
Non-Current Liabilities	35,739,868	36,677,528	34,633,007
<b>Total Liabilities</b>	<u>42,532,570</u>	<u>50,278,180</u>	<u>44,616,846</u>
<b>Deferred Inflows of Resources</b>	<u>1,651,368</u>	<u>2,234,625</u>	<u>2,045,261</u>
<b>Net Position:</b>			
Net Investment in Capital Assets	39,419,681	43,538,224	29,389,675
Restricted	7,289,967	9,113,669	9,426,367
Unrestricted (Deficit)	<u>(8,277,436)</u>	<u>(13,480,218)</u>	<u>(7,948,780)</u>
<b>Total Net Position</b>	<u>38,432,212</u>	<u>39,171,675</u>	<u>30,867,262</u>
<b>Total Liabilities, Deferred Inflows of Resources, and Net Position</b>	<u>\$ 82,616,150</u>	<u>\$ 91,684,480</u>	<u>\$ 77,529,369</u>

The largest portion of GCTD's **net position** is its net investment in capital assets, such as buses, buildings, improvements, and equipment. GCTD uses these capital assets to provide services to its passengers; consequently, these assets are not available for future spending. The increase in capital assets is primarily due to work in process (WIP) on the construction of the new GCTD Operations and Administration Facility in north Oxnard.

*Restricted net position* are those funds set aside or specifically awarded to fund the purchase of future capital projects and transit vehicle acquisitions. The remaining *unrestricted deficit net position* is primarily the result of the net pension liability and related deferred inflows and outflows of resources recorded in accordance with GASB Statement No. 68 requirements (see Notes 10 and 13).

GCTD held in its fiduciary funds at year-end \$559,703 from California Proposition 1B and LCTOP program funds to be used for pending capital improvement and transit support projects.

The following chart shows GCTD's total assets by percentage:



## GCTD PASSENGER FARES

Passenger fares are set by the Board of Directors and changed when determined necessary by the Board. The most recent fare increase was approved during FY 2009-10, when the Board of Directors approved a two-phase fare increase. The first phase took effect on January 24, 2010, and the second phase took effect on August 21, 2011. The base cash fare for GCTD fixed route buses is \$1.50, and by policy the paratransit fare is automatically set at twice the amount of the fixed route fare, or \$3.00.

GCTD last restructured its multi-ride ticket and monthly pass program in October 2013. GCTD's current fare structure is as follows:

### GCTD FIXED ROUTE FARES

#### Cash Fares (One Way)

	<u>Fare Amount</u>
Adult	\$ 1.50
Youth (through age 18)	\$ 1.50
Seniors (65-74 years of age with GCTD ID or proof of age)	\$ 0.75
Medicare (with Medicare Card)	\$ 0.75
Disabled (ADA card or GCTD ID)	\$ 0.75
Seniors 75+ (with GCTD ID or proof of age)	Free
Children under 45" tall (when accompanied by paid fare)	Free
Day Pass (One-Day/Unlimited Boardings)	\$ 4.00
Day Pass for Seniors/Medicare/Disabled	\$ 2.00

#### Multi-Ride Ticket or Monthly Pass

	<u>Fare Amount</u>
Adult	
15-Ride	\$ 20.00
31-Day Pass	\$ 50.00
Youth	
15-Ride	\$ 15.00
31-Day Pass	\$ 40.00
Reduced Fare (Senior/Disabled)	
15-Ride	\$ 10.00
31-Day Pass	\$ 25.00

### GCTD ACCESS (Paratransit) FARES

#### Cash Fares (One Way)

ADA Certified or Senior	\$ 3.00
Senior Nutrition (registered with County program)	Donation

#### Multi-Ride Ticket or Monthly Pass

Book of Ten Tickets - ADA Certified or Senior	\$ 30.00
---	----------

## Financial Operations Highlights

Operating revenues decreased 1.4%, from \$3,403,877 in FY 2017-18 to \$3,357,045 in FY 2018-19. Fixed route revenues were virtually flat to FY 2017-18. Paratransit fare revenues decreased 9.4% in FY 2018-19 with a 2.8% decrease in passenger boardings, offset by the fare support revenue received from the Medi-Cal Administrative Activities (MAA) program which decreased 39.9% from last year. The program has ended and the final payment will be received in FY2020. GCTD records these funds in the year received because reimbursement data is not available in the year services are provided. GCTD nearly achieved its TDA-mandated minimum fare box recovery ratio of 20% overall or 20% for fixed route and 10% for paratransit.

Operating expenses before depreciation increased 3.6% from \$23,853,669 to \$24,716,841. The largest single factor for the increase was insurance, both worker's comp and liability. In FY 2017-18, GCTD booked a charge of \$776,015, increasing GCTD's operating expenses from \$23,091,037 to \$23,853,668. In FY 2018-19, GCTD booked a charge of \$391,736, increasing GCTD's operating expenses from \$23,853,668 to \$24,716,841. GCTD's final year-to-year operating expense increase was \$863,172; which was an increase in cash operating expenses.

Addressing operating expense excluding the calculated pension accrual, the year-to-year increase was driven by:

1. An 6.4% increase in medical benefit contribution costs, resulting from a 7% increase in GCTD's medical benefit contribution for FY 2018-19.
2. A 24% increase in insurance costs, including a 19% increase in workers' compensation insurance and a 5.5% increase in liability and other insurances. Both coverages continue to see substantial increases over the past few years. The transit liability insurance market conditions continued to increase in FY 2018-19; GCTD was successful in increasing its self-insured level to reduce premium growth.
3. Continued strong growth in demand for paratransit services resulted in a 19.9% increase in paratransit service revenue, with a 3% increase in ridership. The revenue increase is a result of local non-profit agencies purchasing fare tickets for use in the next fiscal year.
4. GCTD's fuel cost increased 13.5% in FY 2018-19. The cost increase is a result of historically low natural gas prices in the previous fiscal year that rebounded to mirror a longer term trend in natural gas prices.



### Condensed Statements of Activities and Changes in Net Position

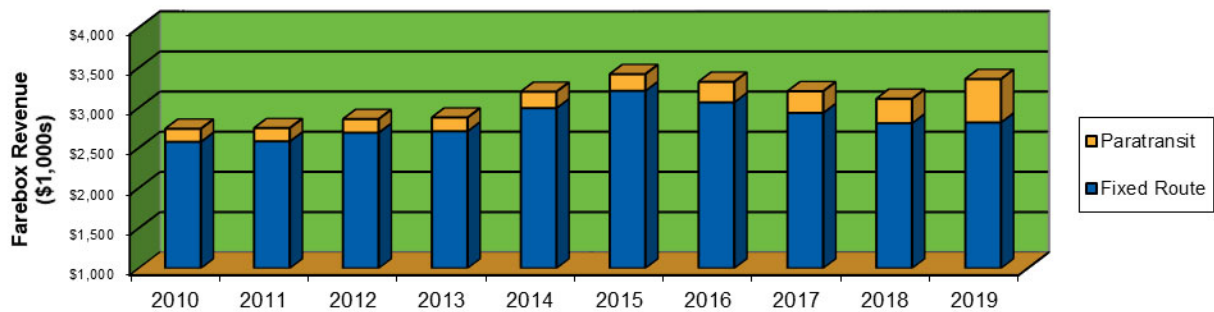
	2019	2018	2017	2019 to 2018 Increase/ (Decrease)
Operating Revenues	\$ 3,357,045	\$ 3,403,877	\$ 3,482,127	\$ (46,832)
Operating Expenses	<u>(24,716,841)</u>	<u>(23,853,669)</u>	<u>(22,113,345)</u>	<u>(863,172)</u>
Operating Loss Before Depreciation	(21,359,796)	(20,449,792)	(18,631,218)	(910,004)
Depreciation	<u>(2,569,688)</u>	<u>(2,801,731)</u>	<u>(2,919,180)</u>	<u>232,043</u>
Operating Loss	(23,929,484)	(23,251,523)	(21,550,398)	(677,961)
Non-Operating Revenues, Net	<u>21,359,796</u>	<u>20,449,790</u>	<u>18,313,808</u>	<u>910,006</u>
Loss Before Capital Contributions	(2,569,688)	(2,801,733)	(3,236,590)	232,045
Capital Contributions	<u>1,830,225</u>	<u>11,480,065</u>	<u>8,663,011</u>	<u>(9,649,840)</u>
Change in Net Position	(739,463)	8,678,332	5,426,421	(9,417,795)
Net Position				
Beginning of Year (2018 restated, see Note 19)	<u>39,171,675</u>	<u>30,493,343</u>	<u>25,440,841</u>	<u>8,678,332</u>
End of Year	<u>\$ 38,432,212</u>	<u>\$ 39,171,675</u>	<u>\$ 30,867,262</u>	<u>\$ (739,463)</u>

### REVENUES

A summary of revenues for the year ended June 30, 2019, including the amount of change in relation to prior year amounts, is as follows:

	2019	Percentage of Total	2018	Percentage of Total	Increase (Decrease)
Operating Revenues					
Fixed Route Passenger Fares	\$ 2,587,393	10.5%	\$ 2,808,293	11.8%	\$ (220,900)
Local Support - Fixed Route	230,000	0.9%	-	0.0%	230,000
ACCESS Paratransit Fares	364,212	1.5%	303,830	1.3%	60,382
Local Support - Paratransit	<u>175,440</u>	<u>0.7%</u>	<u>291,754</u>	<u>1.2%</u>	<u>(116,314)</u>
Total Operating Revenues	<u>3,357,045</u>	<u>13.6%</u>	<u>3,403,877</u>	<u>14.3%</u>	<u>(46,832)</u>
Non-Operating Revenues					
Local Transportation Funds (TDA)	15,384,232	62.2%	13,804,353	57.9%	1,579,879
Federal Funding	4,341,003	17.6%	4,347,696	18.2%	(6,693)
State Funding	709,242	2.9%	180,450	0.8%	528,792
Other Local Revenue	<u>925,319</u>	<u>3.7%</u>	<u>2,117,291</u>	<u>8.9%</u>	<u>(1,191,972)</u>
Total Non-Operating Revenues	<u>21,359,796</u>	<u>86.4%</u>	<u>20,449,790</u>	<u>85.7%</u>	<u>910,006</u>
Total Revenues	<u>\$ 24,716,841</u>	<u>100.0%</u>	<u>\$ 23,853,667</u>	<u>100.0%</u>	<u>\$ 863,174</u>

Passenger fare revenues for fixed route bus service increased slightly from FY 2017-18 to FY 2018-19, as the result of a 1.46% increase in passenger boardings. Paratransit fare revenues decreased 9.4% as the result of a decrease in local fare support for paratransit, in the form of MAA service reimbursements from Ventura County, decreased by 39.9% in FY 2018-19. This program has ended and GCTD will receive their last payment in early FY2019-20. GCTD's FY 2018-19 boardings for fixed route rebounded slightly from FY2017-2018 and increased boardings for Paratransit service are consistent with industry trends. The following chart shows GCTD's passenger farebox revenues over the past ten years:



California regulations require that a transit service claimant for TDA funds have a system wide ratio of fare and local revenues to operating cost of at least 20%, or that the claimant realize a farebox recovery ratio (FBRR) of 20% for fixed route service and 10% for paratransit service. The revenue calculation for the ratio may include local funds, defined as *“any nonfederal or nonstate grant funds or other revenues generated by, earned by, or distributed to an operator.”* GCTD includes funds from local jurisdictions and Medi-Cal trip reimbursements, as well as agency-generated funds such as revenue from on-board advertising and credits associated with GCTD’s use of alternative fuels. The expense calculation may exclude startup costs to provide new services, as well as annual cost increases in excess of the CPI for certain costs, including provision of paratransit services, fuel, alternative fuel programs, power (including electricity), insurance premiums and payments in settlement of claims arising out of the operator’s liability and state and federal mandates.

GCTD’s fare box recovery ratio (FBRR) for FY 2018-19 was 20.3% for fixed route and 14.8% for paratransit, with a combined FBRR of 19.5%. The following chart details GCTD’s fare box recovery ratio calculation.

#### GCTD Farebox Ratio Calculation - FY 2018-19

<u>Fixed Route</u>	<u>\$ in Millions</u>	<u>Paratransit</u>	<u>\$ in Millions</u>
GCTD Operating Expenses	\$ 21.07	GCTD Operating Expenses	\$ 3.65
Less Excluded Costs	(1.33)	Less Excluded Costs	(0.01)
<b>GCTD Operating Expenses</b>		<b>GCTD Operating Expenses</b>	
<b>Less Excluded Costs</b>	<u>\$ 19.74</u>	<b>Less Excluded Costs</b>	<u>\$ 3.64</u>
<b>Revenue Applicable to FBRR</b>		<b>Revenue Applicable to FBRR</b>	
Fixed Route Passenger Fares	\$ 2.59	Paratransit Passenger Fares	\$ 0.36
Local Transit Fares	0.31	Local Transit Fares (MAA)	0.18
Local Route Guarantee	0.23		
Advertising Revenue	0.21		
Energy Credit Revenue	0.66		
Alternative Fuel Excise Tax Credit	-		
Interest Income	0.04		
Other Revenues	0.01		
CMAQ Funded Route 22 Fares	(0.05)		
<b>Revenue Applicable to FBRR</b>	<u>\$ 4.00</u>	<b>Revenue Applicable to FBRR</b>	<u>\$ 0.54</u>
<b>Fixed Route FBRR</b>	<u>20.3%</u>	<b>Paratransit FBRR</b>	<u>14.80%</u>
		<b>COMBINED FAREBOX RATIO</b>	<u>19.5%</u>

## **Local Transportation Funds (LTF)**

On July 1, 2014, Gold Coast Transit became Gold Coast Transit District (GCTD) as the result of state legislation signed by Governor Brown in October 2013. As a Transit District, GCTD is entitled to claim the entire amount of state Local Transportation Funds (LTF) apportioned by population to its member jurisdictions. GCTD's enabling legislation also allows GCTD members to claim from the district a portion of its LTF funds for eligible transit services (not provided by the District) that the member funds or operates.

For FY 2018-19 GCTD claimed \$15,499,751 in LTF funds; of that amount, \$2,082,961 was claimed by GCTD's members for their transit service requirements. Additionally, GCTD carried \$3,110,625 in unearned prior year LTF funds into FY 2018-19. GCTD used \$15,384,231 for current year operations and made no contribution to GCTD's Capital Reserve in FY 2018-19, leaving \$1,143,183 as the amount carried over for use in a future year.

## **Federal and State Funds**

GCTD's second largest source of operating revenue is the Federal Transit Administration (FTA). GCTD was allocated \$4,341,003 in Federal Section 5307 funds in the FY 2019 Program of Projects approved by VCTC, with \$2,449,211 programmed for operating budget line items and \$340,000 programmed for Certificate of Participation (COP) payments.

In FY 2018-19, GCTD expended \$3,131,173 in Section 5307 grant funds for operating expense line items, \$768,000 in ADA Assistance, and \$441,830 in previously awarded CMAQ grant funds to defray the cost of adding new service.

GCTD also receives State Transportation Assistance (STA). In FY 2018-19 the State Controller's Office (SCO) allocated GCTD \$322,829 in STA funds. Including some funds allocated in prior years, GCTD expended the remaining \$78,178 in STA funds in FY 2018-19. In addition, SB1 also created a new source of funding titled State of Good Repair (SGR). SGR funds can be used for specific eligible activities. GCTD was allocated \$50,240 in SGR funds in FY 2017-18 and claimed these funds during FY 2018-19 for preventive maintenance activities.

## **Other Revenue**

Advertising Income - GCTD has been selling commercial bus advertising since FY 2006-07 and continues to attract advertising contracts from both local and national entities. Program revenue peaked in FY 2013-14 at over \$230,000. In FY 2018-19 GCTD generated \$210,949 in advertising revenues, an increase of \$60,880 from the previous year. GCTD anticipates some advertising revenue growth

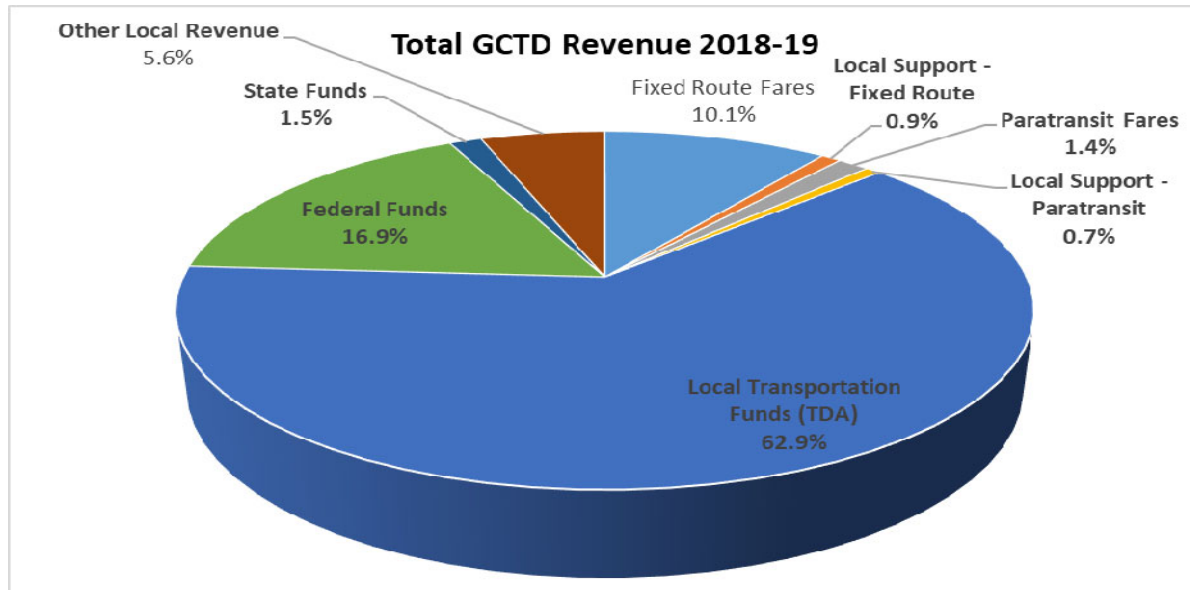
Medi-Cal Reimbursement - GCTD receives through Ventura County Public Health partial reimbursement under the Medi-Cal Administrative Activities (MAA) program for providing Medi-Cal eligible trips on the GCTD ACCESS service. Funding is based on establishing eligibility on a trip-by-trip basis and is calculated and received well in arrears; for that reason, GCTD records these funds in the year received rather than the year earned. In FY 2018-19 GCTD received \$175,440 from this program. Revenue from this program decreased nearly 40% due to the program drawing to a close. This program has ended and the final payment will be received in FY 2019-20.

Alternative Fuel Excise Tax Credit - GCTD was receiving funds from the federal government's Alternative Fuel Excise Tax Credit program for many years based on its use of CNG as a vehicle fuel. The program expired and no additional revenue was received in FY 2018-19.

Energy Credit Revenue - Commencing in FY 2014-15 GCTD generates and sells both Low Carbon Fuel Standard (LCFS) credits (State of California) and Renewable Identification Number (RIN) credits (U.S. Environmental Protection Agency) from its use of renewable natural gas to fuel the fleet. In FY 2017-18 GCTD was able to negotiate improved terms for the remaining option years of our third-party gas supply contract and realized \$659,580 from the generation and sale of state and federal credits. The market for these credits is based on regulation and demand and can be volatile, however this program has been very beneficial to GCTD.

Interest and Other Income - Interest is earned on temporary investments with the State of California Local Agency Investment Fund (LAIF) and on money market funds held at Union Bank. GCTD earned \$44,887 in interest in FY 2018-19. Other income consists primarily of sale of equipment and scrap material. GCTD earned \$9,903 in other income in FY 2018-19.

The following chart shows the major sources of operating and non-operating revenues for the year ended June 30, 2019, as a percentage of total revenues:



## EXPENSES

A summary of expenses for the year ended June 30, 2019, including the amount and percentage of change in relation to prior year amounts, is as follows:

	2019	Percentage of Total	2018	Increase (Decrease)	% Increase (Decrease)
Operating Expenses					
Fixed Route	\$ 13,449,775	49.3%	\$ 12,972,112	\$ 477,663	3.7%
Vehicle Maintenance	3,198,285	11.7%	3,208,668	(10,383)	-0.3%
Planning and Marketing	1,098,920	4.0%	1,047,008	51,912	5.0%
Administration	3,319,551	12.2%	3,103,866	215,685	6.9%
Paratransit	3,650,310	13.4%	3,522,015	128,295	3.6%
Operating Expenses Before Depreciation	24,716,841	90.6%	23,853,669	863,172	3.6%
Depreciation	2,569,688	9.4%	2,801,731	(232,043)	-8.3%
Total Operating Expenses	\$ 27,286,529	100.0%	\$ 26,655,400	\$ 631,129	2.4%

Fixed Route costs for FY 2018-19 were 3.61% higher than in FY 2017-18. The largest factor of the cost increase was a 27.8% increase in worker's compensation insurance. This was partially offset by a 4.5% decrease in retirement contribution.

Maintenance costs for FY 2018-19 were 0.3% lower than in FY 2017-18. The cost decrease was primarily attributable to lower costs in contract repair and repair parts. Contract repair was lower in part because GCTD staff performed additional complex work in-house.

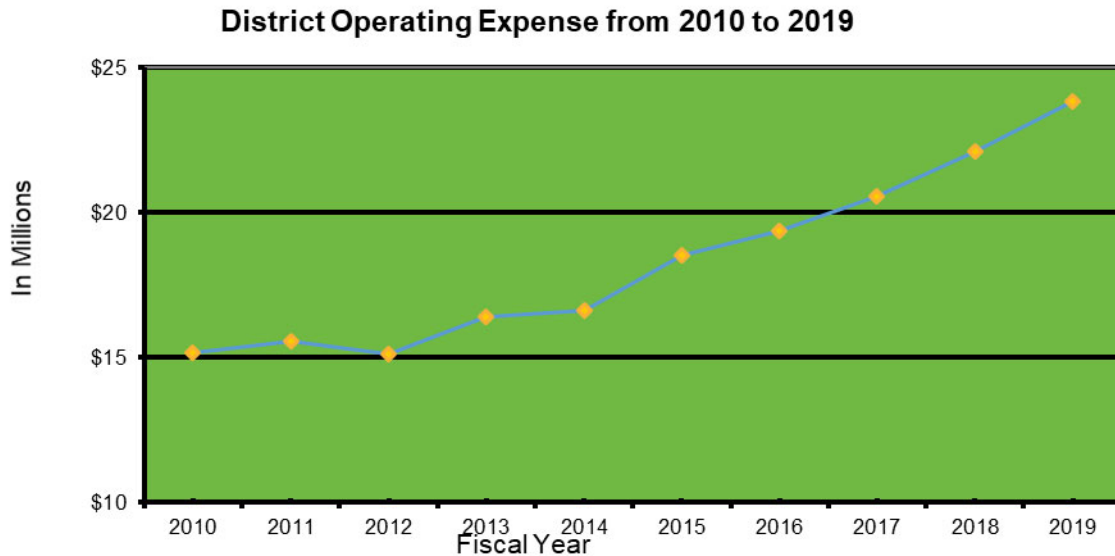
Administration Department costs for FY 2018-19 were 6.9% higher than in FY 2018-19. The cost increase is the result of a 23.8% increase in insurance costs, primarily the result of increased liability insurance costs.

Planning and Marketing department costs for FY 2018-19 were 5.0% higher than in FY 2017-18. The increase in Planning and Marketing was driven primarily by an increase in Contract Services for a route efficiency study.

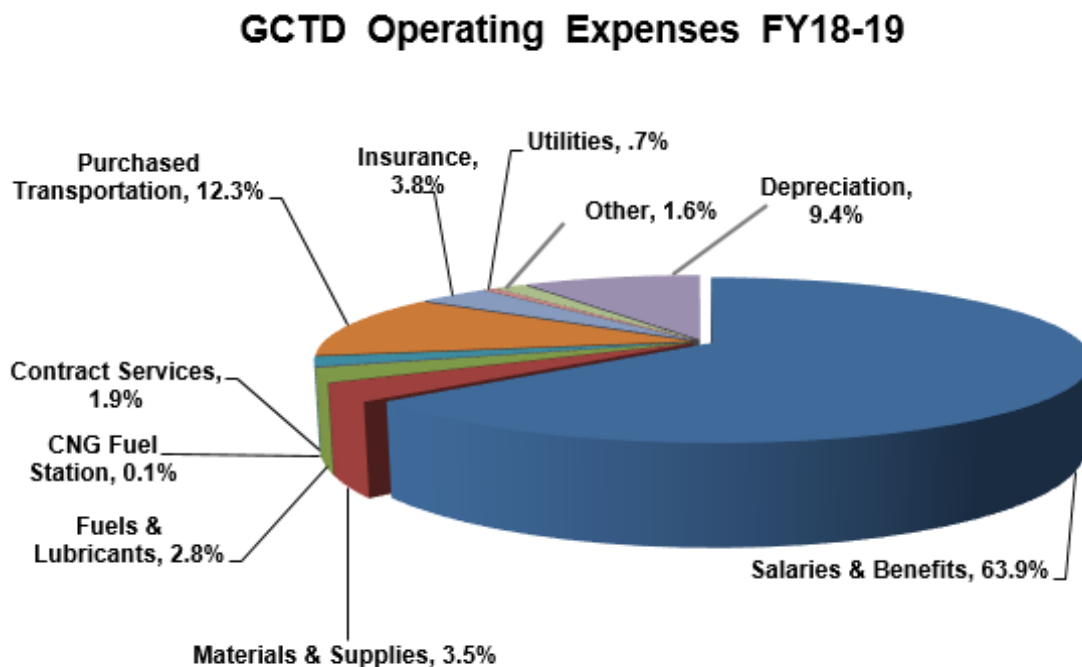
Paratransit operations costs for FY 2018-19 were 3.6% higher than in FY 2017-18. The increase is primarily the result of a 4.2% increase in the cost of GCTD's contracted paratransit service, which can be attributed to a 2.83% increase in paratransit ridership and contract repair services.

Total operating expenses before depreciation were 3.6% higher driven largely by insurance costs.

The following chart shows operating expense trends over a ten-year period.



The following chart shows major cost categories and the percentage of operating expenses for the year ended June 30, 2019:



## **BASIC FINANCIAL STATEMENTS**

GCTD's basic financial statements are prepared on an accrual basis in accordance with generally accepted accounting principles promulgated by the Government Accounting Standards Board. GCTD is structured as an enterprise fund with revenues normally recognized when earned, not when received. Expenses are recognized when incurred, not when paid. Capital assets are capitalized and (except for land) depreciated over their estimated useful lives. See the notes to the basic financial statements for a summary of GCTD's significant accounting policies.

## **CAPITAL ASSET ACQUISITION**

During FY 2018-19, GCTD added \$437,852 in capital additions. This consisted of \$327,129 for 5 gas powered paratransit vehicles and \$110,723 for bus stop sign upgrades.

Capital asset acquisitions are capitalized at cost. Acquisitions are typically funded primarily using federal grants with matching local funds. Over the past decade GCTD has received state grants from the Proposition 1B Public Transportation Modernization, Improvement, and Service Enhancement Account (PTMISEA) and California Office of Emergency Services (Cal-OES) Safety and Security programs, both of which may be used to match federal funds but neither of which require local matching funds. The ten-year window for Proposition 1B funds is nearly complete but some funds remain.

GCTD closed the fiscal year with \$43,876,566 in WIP; the new GCTD Administration and Operations Facility accounts for \$41,177,181, the Bus Repower initiative is \$354,320 and the District's Automated Voice Annunciation (for arrival and departure announcements) as part of the Countywide real-time passenger information system currently being implemented accounts for \$431,500.

## **ECONOMIC AND STRATEGIC FACTORS**

The District looks forward to an exciting new era as the new 15-acre GCTD Administration and Operations Facility. In early FY 2019-20 GCTD will have a facility that can support both recent growth and also future growth. The commitment GCTD made in taking on long-term debt for addressing the future transit needs with the larger facility continues importance on State and Federal transit funding. In December 2015, the Federal government passed the first new transit funding authorization legislation in over ten years, the "FAST (Fixing America's Surface Transportation) Act." The FAST Act provided a modest increase in federal transit funding and long-needed long-term funding certainty to the industry. The most recent Federal budget provided stable funding levels in line with the authorization legislation, however, like any industry dependent on Federal funding, transit remains susceptible to the current volatility of the Federal budget process.

The economic outlook for California public transit appeared to be rising recently after Governor Brown signed SB1, the Road Repair and Accountability Act of 2017. While most of the funds go to road and infrastructure construction and repairs, SB1 allocated over \$750 million for transit agencies to help increase access and service and build capital projects. The future continues to be rising with Proposition 6 on the November 2018 ballot not passing that would have repealed the gas taxes implemented under SB1.

LTF, GCTD's most important funding source, appears to be not growing but has stabilized as the economy continues to grow. With the commitment the District made to future public transit needs by developing a new larger operating base, GCTD may be more vulnerable to another significant economic downturn similar to what the country experienced in 2008. Meanwhile, Ventura County remains the most populated county in California without a dedicated transportation tax. This not only limits GCTD's ability to grow and provide more robust transit service to the community but also has resulted in limiting GCTD's ability to compete for State and Federal grant funds. Ventura County voters failed in November 2016 to approve a one-half cent sales tax to fund needed road and transportation improvements; however, Measure AA received over 64% approval in the four cities GCTD serves. Other high-population counties in California have recognized the need for local funding to support the provision of transit services. GCTD will continue to have future public transit needs constrained until this issue is successfully addressed.

From a labor perspective, GCTD this year completed a new agreement with the International Brotherhood of Teamsters Local 186 which represents all supervisors. This new Memorandum of Understanding (MOU) runs through June 30, 2023. Service Employees International Union #721 (SEIU) represents approximately 80% of GCTD's employees. The three MOU's with SEIU run through June 30, 2021.

Since 1995 GCTD has used CNG to fuel its entire bus and paratransit fleet and most of its service vehicles. GCTD owns and operates a natural gas compression station, as it will in its new facility. GCTD continued to realize benefit from its contract with GHI Energy that provides GCTD renewable natural gas at a discount from the published commodity price and revenue from GCTD's sale of LCFS credits (State of California) and RIN credits (U.S. EPA) generated from its use of CNG as a fuel.

GCTD has ordered an additional five (5) CNG buses for delivery next year and is currently in the first phase of refurbishing and repowering fourteen (14) New Flyer CNG buses. GCTD will be running its CNG bus fleet for many years. It is apparent from California legislative activity as well as Federal grants programs, however that the industry is swiftly heading toward a future with zero emission buses. GCTD's Board of Directors is looking toward the future and recently made the commitment to move the agency toward zero emission buses for future fleet purchases.

Throughout its history, GCTD (and its predecessor agencies Gold Coast Transit and South Coast Area Transit) has been constrained from growth by the limitations of both its revenue and its small three-acre facility. GCTD has addressed the facility issue. Increased revenue, from the additional LTF funds available to GCTD when it became a District in 2014 allowed the District to proceed with debt funding to complete a new facility to prepare for future growth. GCTD will seek new or additional revenue sources to increase the level of service to the people of Western Ventura County.

GCTD actively pursues all relevant grant opportunities. It is important to note that discretionary grants do not provide recurring revenue. GCTD has undertaken several initiatives to increase revenues, such as on-board advertising sales, reimbursement for Medi-Cal eligible paratransit transportation and the generation and sale of LCFS and RIN credits. GCTD will continue to aggressively seek revenue opportunities from initiatives such as these – SB1 has the potential to fill the gap. It is important that a means of local financial support for Ventura County transit is identified and implemented.

## **REQUESTS FOR INFORMATION**

This financial report is designed to provide GCTD's members, customers, stakeholders and other interested parties with an overview of GCTD's financial operations and financial condition. Should the reader have questions regarding the information included in this report or wish to request additional financial information, please contact Reed Caldwell, Assistant General Manager, at Gold Coast Transit District, 1901 Auto Center Drive, Oxnard, California, 93036.

This page intentionally left blank.



## **BASIC FINANCIAL STATEMENTS**

This page intentionally left blank.

**GOLD COAST TRANSIT DISTRICT  
STATEMENTS OF NET POSITION  
JUNE 30, 2019 AND 2018**

	2019	2018
<b>ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>		
<b>CURRENT ASSETS:</b>		
Cash, cash equivalents, and investments (Note 2)	\$ 3,777,364	\$ 7,125,279
Accrued interest receivable	8,469	12,034
Accounts receivable - federal funding	2,204,290	437,321
Accounts receivable - other	391,360	197,557
Materials and supplies inventory	613,660	570,454
Prepaid items	89,530	21,470
<b>Total current assets</b>	<b>7,084,673</b>	<b>8,364,115</b>
<b>NON-CURRENT ASSETS:</b>		
Restricted - cash, cash equivalents, and investments (Notes 2 and 3)	9,223,201	27,429,048
Restricted - accrued interest receivable	77,004	71,175
Capital assets - not being depreciated (Note 5)	52,857,627	38,874,265
Capital assets, net - being depreciated (Note 5)	8,653,943	10,785,778
<b>Total non-current assets</b>	<b>70,811,775</b>	<b>77,160,266</b>
<b>Total assets</b>	<b>77,896,448</b>	<b>85,524,381</b>
<b>DEFERRED OUTFLOWS OF RESOURCES:</b>		
Deferred amounts related to net pension liability (Note 10)	4,698,484	6,074,643
Deferred amounts related to OPEB liability (Note 4)	21,218	85,456
<b>Total deferred outflows of resources</b>	<b>4,719,702</b>	<b>6,160,099</b>
<b>Total assets and deferred outflows of resources</b>	<b>\$ 82,616,150</b>	<b>\$ 91,684,480</b>
<b>LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION</b>		
<b>CURRENT LIABILITIES:</b>		
Accounts payable and accrued expenses (Note 6)	\$ 2,477,947	\$ 7,195,355
Unearned - other revenues	366,228	599,876
Unearned - local transportation funding (Note 7)	2,572,742	4,540,184
Accrued interest payable	518,594	527,094
Long-term liabilities - due within one year:		
Compensated absences (Note 8)	445,617	454,717
Certificates of participation (Note 9)	411,574	283,426
<b>Total current liabilities</b>	<b>6,792,702</b>	<b>13,600,652</b>
<b>NON-CURRENT LIABILITIES:</b>		
Long-term liabilities - due in more than one year:		
Compensated absences (Note 8)	445,618	454,717
Certificates of participation (Note 9)	22,832,498	23,357,220
Net pension liability (Note 10)	12,020,665	12,419,600
OPEB (Note 4)	441,087	445,991
<b>Total non-current liabilities</b>	<b>35,739,868</b>	<b>36,677,528</b>
<b>Total liabilities</b>	<b>42,532,570</b>	<b>50,278,180</b>
<b>DEFERRED INFLOWS OF RESOURCES:</b>		
Deferred amounts related to net pension liability (Note 10)	1,649,137	2,234,625
Deferred amounts related to net OPEB liability (Note 4)	2,231	-
<b>Total deferred inflows of resources</b>	<b>1,651,368</b>	<b>2,234,625</b>
<b>NET POSITION:</b>		
Net investment in capital assets (Note 11)	39,419,681	43,538,224
Restricted for capital acquisition (Notes 3 and 12)	5,854,930	7,719,929
Restricted for debt service (Note 3)	1,435,037	1,393,740
Unrestricted (Deficit) (Note 13)	(8,277,436)	(13,480,218)
<b>Total net position</b>	<b>38,432,212</b>	<b>39,171,675</b>
<b>Total liabilities, deferred inflows of resources, and net position</b>	<b>\$ 82,616,150</b>	<b>\$ 91,684,480</b>

See accompanying notes to the basic financial statements.

**GOLD COAST TRANSIT DISTRICT**  
**STATEMENTS OF ACTIVITIES AND CHANGES IN NET POSITION**  
**FOR THE FISCAL YEARS ENDED JUNE 30, 2019 AND 2018**

	2019	2018
<b>OPERATING REVENUES:</b>		
Passenger fares:		
Fixed route	\$ 2,817,393	\$ 2,808,293
Paratransit	539,652	595,584
<b>Total operating revenues</b>	<b>3,357,045</b>	<b>3,403,877</b>
<b>OPERATING EXPENSES:</b>		
Vehicle operation	13,449,775	12,972,112
Vehicle maintenance	3,198,285	3,184,117
Planning and marketing	1,098,920	1,047,008
Operations and administration	3,319,551	3,128,417
Paratransit	3,650,310	3,522,015
<b>Total Operating Expenses</b>	<b>24,716,841</b>	<b>23,853,669</b>
<b>OPERATING LOSS BEFORE DEPRECIATION EXPENSE</b>	<b>(21,359,796)</b>	<b>(20,449,792)</b>
Depreciation expense	2,569,688	2,801,731
<b>OPERATING LOSS</b>	<b>(23,929,484)</b>	<b>(23,251,523)</b>
<b>NON-OPERATING REVENUES (EXPENSES) AND TRANSFERS:</b>		
Local transportation funding	15,384,232	13,804,353
Federal funding - operating grants	4,341,003	4,347,696
State transit assistance (Note 14)	322,829	159,000
State funding - operating grants	121,184	21,450
Low Carbon Transit Operations Program (LCTOP)	265,229	-
Investment earnings	44,887	43,227
Advertising revenue	210,949	150,069
Other revenue	669,483	1,923,995
<b>Total non-operating revenues, net and transfers</b>	<b>21,359,796</b>	<b>20,449,790</b>
<b>Loss before capital contributions</b>	<b>(2,569,688)</b>	<b>(2,801,733)</b>
<b>CAPITAL CONTRIBUTIONS:</b>		
Federal capital grants	1,018,773	2,506,429
State capital grants	621,869	8,858,101
Local capital grants	189,583	115,535
<b>Total capital contributions</b>	<b>1,830,225</b>	<b>11,480,065</b>
<b>Change in net position</b>	<b>(739,463)</b>	<b>8,678,332</b>
<b>NET POSITION:</b>		
Beginning of year, as restated (Note 19)	39,171,675	30,493,343
End of year	<u>\$ 38,432,212</u>	<u>\$ 39,171,675</u>

See accompanying notes to the basic financial statements.

**GOLD COAST TRANSIT DISTRICT  
STATEMENTS OF CASH FLOWS  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019 AND 2018**

	2019	2018
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Receipts from passenger fares - fixed route	\$ 2,817,393	\$ 2,808,293
Receipts from passenger fares - paratransit	539,652	595,584
Receipts from others	(338,440)	(41,172)
Payments to employees for salaries and wages	(16,683,583)	(16,230,373)
Payments to vendors for materials and services	(12,426,830)	(2,911,317)
<b>Net cash used by operating activities</b>	<b>(26,091,808)</b>	<b>(15,778,985)</b>
<b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:</b>		
Proceeds from local transportation funding	13,416,790	13,057,157
Proceeds from federal funding - operating grants	2,449,211	6,283,889
Proceeds from state transit assistance	322,829	229,560
Proceeds from state funding - operating grants	386,413	21,450
Other noncapital financing	784,423	2,066,324
<b>Net cash provided by non-capital financing activities</b>	<b>17,359,666</b>	<b>21,658,380</b>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:</b>		
Acquisition and construction of capital assets	(14,421,215)	(21,415,003)
Proceeds from sale of property and equipment	6,998	15,178
Proceeds from federal capital grants	1,143,596	3,816,780
Proceeds from state capital grants	621,869	8,858,101
Proceeds from local capital grants	189,583	115,535
Payments made on certificates of participation (COP)	(340,000)	-
Premium on COP	(56,574)	(56,574)
Interest payments	(8,500)	178,627
<b>Net cash used by capital and related financing activities</b>	<b>(12,864,243)</b>	<b>(8,487,356)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Investment earnings	42,623	2,736
<b>Net cash provided by investing activities</b>	<b>42,623</b>	<b>2,736</b>
<b>Net decrease in cash and investments</b>	<b>(21,553,762)</b>	<b>(2,605,225)</b>
<b>Cash, cash equivalents, and investments</b>		
Beginning of year	34,554,327	37,159,552
End of year	<u>\$ 13,000,565</u>	<u>\$ 34,554,327</u>
<b>FINANCIAL STATEMENT PRESENTATION:</b>		
Cash, cash equivalents, and investments	\$ 3,777,364	\$ 7,125,279
Cash, cash equivalents, and investments - Restricted	9,223,201	27,429,048
<b>Total cash and investments</b>	<b><u>\$ 13,000,565</u></b>	<b><u>\$ 34,554,327</u></b>

See accompanying notes to the basic financial statements.

**GOLD COAST TRANSIT DISTRICT  
STATEMENTS OF CASH FLOWS (Continued)  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019 AND 2018**

	<u>2019</u>	<u>2018</u>
<b>RECONCILIATION OF OPERATING LOSS TO NET CASH USED BY OPERATING ACTIVITIES:</b>		
Operating loss	\$ (23,929,484)	\$ (23,251,523)
Adjustments to reconcile operating loss to net cash used by operating activities:		
Depreciation	2,569,688	2,801,731
Changes in assets, deferred inflows of resources, liabilities, and deferred outflows of resources:		
(Increase) in accounts receivable - other	(104,792)	(44,432)
(Increase) in materials and supplies inventory	(43,206)	(5,306)
(Increase) in prepaid items	(68,060)	(6,882)
(Increase) Decrease in net other postemployment benefits liability	59,334	(13,384)
(Increase) Decrease in deferred outflow/inflows related to net pension liability	792,902	(1,099,675)
Increase (Decrease) in accounts payable and accrued expenses	(4,717,408)	3,835,855
Increase (Decrease) in compensated absences	(18,199)	125,681
Increase (Decrease) in unearned revenue	(233,648)	3,260
Increase (Decrease) in net pension liability	<u>(398,935)</u>	<u>1,875,690</u>
<b>Net cash used by operating activities</b>	<u><u>\$ (26,091,808)</u></u>	<u><u>\$ (15,778,985)</u></u>
<b>NON-CASH INVESTING, CAPITAL, AND FINANCING TRANSACTIONS:</b>		
Capitalized premium amortization	<u><u>\$ (56,574)</u></u>	<u><u>\$ (56,574)</u></u>

See accompanying notes to the basic financial statements.

**GOLD COAST TRANSIT DISTRICT  
STATEMENT OF FIDUCIARY NET POSITION  
JUNE 30, 2019**

	Expendable Trust Funds		
	Local Transportation Fund	Proposition 1B Grant Fund	Total Fiduciary Funds
<b>ASSETS</b>			
Cash and investments (Note 2)	\$ -	\$ 559,703	\$ 559,703
<b>Total assets</b>	-	559,703	559,703
<b>LIABILITIES</b>			
Unearned revenue	-	-	-
<b>Total liabilities</b>	-	-	-
<b>NET POSITION</b>			
Restricted (Note 15)	-	559,703	559,703
<b>Total net position</b>	\$ -	\$ 559,703	\$ 559,703

See accompanying notes to the basic financial statements.

**GOLD COAST TRANSIT DISTRICT  
STATEMENT OF FIDUCIARY NET POSITION  
JUNE 30, 2018**

	Expendable Trust Funds		
	Local Transportation Fund	Proposition 1B Grant Fund	Total Fiduciary Funds
<b>ASSETS</b>			
Cash and investments (Note 2)	\$ -	\$ 961,595	\$ 961,595
<b>Total assets</b>	-	961,595	961,595
<b>LIABILITIES</b>			
Unearned revenue	-	-	-
<b>Total liabilities</b>	-	-	-
<b>NET POSITION</b>			
Restricted (Note 15)	-	961,595	961,595
<b>Total net position</b>	\$ -	\$ 961,595	\$ 961,595

See accompanying notes to the basic financial statements.



**GOLD COAST TRANSIT DISTRICT  
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	Expendable Trust Funds		
	Local Transportation Fund	Proposition 1B Grant Fund	Total Fiduciary Funds
<b>Additions:</b>			
Local transportation funding	\$ 15,499,751	\$ -	\$ 15,499,751
PTMISEA funding (Note 15)	-	267,907	267,907
Investment earnings	-	431	431
<b>Total additions</b>	<u>15,499,751</u>	<u>268,338</u>	<u>15,768,089</u>
<b>Deductions:</b>			
Claims paid to claimants:			
City of Ojai	184,000	-	184,000
City of Oxnard	535,351	-	535,351
City of Port Hueneme	-	-	-
City of San Buenaventura	217,208	-	217,208
County of Ventura	1,146,402	-	1,146,402
Gold Coast Transit District	13,416,790	670,230	14,087,020
<b>Total deductions</b>	<u>15,499,751</u>	<u>670,230</u>	<u>16,169,981</u>
<b>Change in net position</b>	-	(401,892)	(401,892)
<b>Net position:</b>			
Beginning of year	<u>-</u>	<u>961,595</u>	<u>961,595</u>
End of year	<u>\$ -</u>	<u>\$ 559,703</u>	<u>\$ 559,703</u>

See accompanying notes to the basic financial statements.

**GOLD COAST TRANSIT DISTRICT  
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION  
FOR THE FISCAL YEAR ENDED JUNE 30, 2018**

	Expendable Trust Funds		
	Local Transportation Fund	Proposition 1B Grant Fund	Total Fiduciary Funds
<b>Additions:</b>			
Local transportation funding	\$ 15,043,768	\$ -	\$ 15,043,768
PTMISEA funding (Note 15)	-	262,211	262,211
Investment earnings	-	2,561	2,561
<b>Total additions</b>	<u>15,043,768</u>	<u>264,772</u>	<u>15,308,540</u>
<b>Deductions:</b>			
Claims paid to claimants:			
City of Ojai	121,336	-	121,336
City of Oxnard	520,258	-	520,258
City of Port Hueneme	19,259	-	19,259
City of San Buenaventura	156,233	-	156,233
County of Ventura	1,167,355	-	1,167,355
Gold Coast Transit District	13,059,327	8,879,551	21,938,878
<b>Total deductions</b>	<u>15,043,768</u>	<u>8,879,551</u>	<u>23,923,319</u>
<b>Change in net position</b>	-	(8,614,779)	(8,614,779)
<b>Net position:</b>			
Beginning of year	-	10,861,797	10,861,797
End of year	<u>\$ -</u>	<u>\$ 2,247,018</u>	<u>\$ 2,247,018</u>

See accompanying notes to the basic financial statements.

## **NOTES TO THE BASIC FINANCIAL STATEMENTS**

This page intentionally left blank.

**GOLD COAST TRANSIT DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2019 AND 2018**

**NOTE 1 – REPORTING ENTITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**A. Description of the Reporting Entity**

The principal business activity of Gold Coast Transit District (District) is to provide public transportation service to customers in the geographic area known as western Ventura County located in Southern California. As of July 1, 2014, Gold Coast Transit became known as Gold Coast Transit District.

The District was previously a joint powers authority created in 1973 by the Cities of Ojai, Oxnard, Port Hueneme, and San Buenaventura for the purpose of operating a public transportation system within and about western Ventura County. Subsequent to the initial creation of the District, the City of Santa Paula and County of Ventura (the County) were added as participating members. Each of these governments is represented on the District's Board of Directors (the Board).

On October 5, 1994, the City of Santa Paula withdrew from the joint powers authority agreement and surrendered its representation on the Board. Santa Paula's member equity was reallocated to the other members during the fiscal year ended June 30, 1995.

**B. Basis of Accounting, Measurement Focus, and Financial Reporting**

The basic financial statements (i.e., the statement of net position, the statement of activities and changes in net position, and statement of cash flows) report information on all the activities of the primary government. The District accounts for its operations (a) that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The basic financial statements are reported using the “*economic resources*” measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as all eligibility requirements have been met. Interest associated with the current fiscal period is considered to be susceptible to accrual and so has been recognized as revenue of the current fiscal period.

Operating revenues are those revenues that are generated from the primary operations of the District. The District reports a measure of operations by presenting the change in net position from operations as *operating income* in the statement of activities and changes in net position. Operating activities are defined by the District as all activities other than financing and investing activities (interest expense and investment income), grants and subsidies, and other infrequently occurring transactions of a non-operating nature. Operating expenses are those expenses that are essential to the primary operations of the District. All other expenses are reported as non-operating expenses.

In accordance with accounting principles generally accepted in the United States of America (U.S. GAAP), the statement of net position reports separate sections for deferred outflows of resources and deferred inflows of resources, when applicable.

**NOTE 1 – REPORTING ENTITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
(Continued)

**B. Basis of Accounting, Measurement Focus, and Financial Reporting (Continued)**

**Deferred Outflows of Resources** represent outflows of resources (consumption of net position) that apply to future periods and that, therefore, will not be recognized as an expense until that time.

**Deferred Inflows of Resources** represent inflows of resources (acquisition of net position) that apply to future periods and that, therefore, are not recognized as a revenue until that time.

The District reports the following funds:

***Operating Fund*** accounts for all revenues and other receipts that are not allocated by law or contractual agreements to some other funds. General operating costs and capital improvement costs that are not paid through other funds are paid from this fund.

***Fiduciary Funds:***

***Local Transportation Fund*** is used to account for local transportation funding (Article No. 4) received by the County from the State of California and then subsequently distributed to the District and its member entities based on their requested appropriation throughout the fiscal year.

***Proposition 1B Grant Fund*** is used to account for all advanced grant funding received by the District from the State of California Proposition 1B funds for the Public Transportation Modernization, Improvement, and Service Enhancement Account (PTMISEA) and the Low Carbon Transit Operations Program (LCTOP).

**C. Use of Estimates**

The preparation of basic financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

**D. Cash and Cash Equivalents**

Substantially all of the District's cash is invested in interest bearing cash accounts. The District considers all highly liquid investments with initial maturities of three months or less to be cash equivalents.

**E. Investments**

Changes in fair value that occur during a fiscal year are recognized as unrealized gains or losses and reported for that fiscal year. Investment earnings comprise interest earnings, changes in fair value, and any gains or losses realized upon the liquidation or sale of investments.

Governmental Accounting Standards Board (GASB) Statement No. 72, *Fair Value Measurement and Application*, defines fair value, establishes a framework for measuring fair value, and establishes disclosures about fair value measurement. Investments, unless otherwise specified, recorded at fair value on the statement of net position, are categorized based upon the level of judgment associated with the inputs used to measure their fair value. Levels of inputs are as follows:

Level 1 – Inputs are unadjusted, quoted prices for identical assets and liabilities in active markets at the measurement date.

Level 2 – Inputs, other than quoted prices included in Level 1 that are observable for the assets or liabilities through corroboration with market data at the measurement date.

**NOTE 1 – REPORTING ENTITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
(Continued)

**E. Investments (Continued)**

Level 3 – Unobservable inputs that reflect management's best estimate of what market participants would use in pricing the assets or liabilities at the measurement date.

**F. Materials and Supplies Inventory**

Materials and supplies inventory consist primarily of bus replacement parts, supplies for vehicle maintenance, tires, and oil. Inventory is valued at cost using a weighted average method. Inventory items are charged to expense at the time that individual items are withdrawn from inventory or consumed.

**G. Prepaid Items**

Certain payments to vendors reflect costs or deposits applicable to future accounting periods and are recorded as prepaid items in the basic financial statements.

**H. Bond Premiums and Issuance Costs**

Premiums are amortized over the respective lives of debt using the straight-line method.

**I. Capital Assets**

Capital assets are stated at cost, net of accumulated depreciation, except for the portions acquired by contribution, which are recorded at fair value at the time received. The capitalization threshold for any reporting capital assets is \$5,000. Depreciation is based on the estimated useful lives of the assets, which range from 3 to 30 years, using the straight-line method.

The estimated useful lives of the assets are as follows:

Revenue vehicles – fixed route – 12 years  
Facilities – 15 to 30 years  
Equipment and furniture – 3 to 10 years  
Revenue vehicles – paratransit – 4 to 5 years  
Paratransit equipment – 3 to 5 years

**J. Compensated Absences**

District policy is to permit employees to accumulate earned vacation and sick leave up to a defined maximum amount. Accumulated vacation time is accrued at year-end to account for the District's obligation to the employees for the amount owed. Sick leave can be accumulated, but, under District policy, is not paid until retirement, death, or voluntary termination with a minimum of ten years of service. Payment shall be made in an amount of 50% of accrued sick leave upon retirement, death, or voluntary termination of the qualified employee. Accordingly, 50% of the accumulated sick leave for qualified employees is accrued at year-end to account for the District's obligation for the amount owed.

**K. Pensions**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the District's California Public Employee's Retirement System (CalPERS) plan (the Plan) and additions to/deductions from the Plan's fiduciary net position have been determined on the same basis as they are reported by CalPERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with benefit terms. Investments are reported at fair value.

**NOTE 1 – REPORTING ENTITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
(Continued)

**K. Pensions (Continued)**

The following timeframes are used for pension reporting:

<u>CalPERS</u>	<u>2019</u>	<u>2018</u>
Valuation date	June 30, 2017	June 30, 2016
Measurement date	June 30, 2018	June 30, 2017
Measurement period	July 1, 2017 to June 30, 2018	July 1, 2016 to June 30, 2017

Gains and losses related to changes in total pension liability and fiduciary net position are recognized in pension expense systematically over time. The first amortized amounts are recognized in pension expense for the year the gain or loss occurs. The remaining amounts are categorized as deferred outflows and deferred inflows of resources related to pensions and are to be recognized in future pension expense. The amortization period differs depending on the source of the gain or loss. The difference between projected and actual earnings is amortized straight-line over 5 years. All other amounts are amortized straight-line over the average expected remaining service lives of all members that are provided with benefits (active, inactive, and retired) as of the beginning of the measurement period.

**L. Other Postemployment Benefits (OPEB)**

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the District's plan (OPEB Plan) and additions to/deductions from the OPEB Plan's fiduciary net position have been determined on the same basis as they are reported by CalPERS. For this purpose, benefit payments are recognized when currently due and payable in accordance with the benefit terms. Investments are reported at fair value. Accounting principles generally accepted in the United States of America require that the reported results must pertain to liability and asset information within certain defined timeframes.

U.S. GAAP requires that the reported results pertain to liability and asset information within certain defined timeframes. For this report, the following timeframes are used:

	<u>2019</u>	<u>2018</u>
Valuation Date:	June 30, 2017	June 30, 2017
Measurement Date:	June 30, 2018	June 30, 2017
Measurement Period:	July 1, 2017 to June 30, 2018	July 1, 2016 to June 30, 2017

**M. Unearned – Local Transportation Funding**

Authorized and received Local Transportation Funds (LTF) that exceed current year expenditure requirements are deferred to future periods.

**N. Grant Funding**

Grants for operating assistance and capital acquisitions are included in their respective non-operating and capital contribution sections of the statement of activities and changes in net position. Grant funds are claimed on a reimbursement basis and receivables for grant funds are recorded as the related obligations are incurred. Grant funds advanced but not yet earned are treated as unearned revenue until the respective obligations these grants were funded for are incurred.



**NOTE 1 – REPORTING ENTITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
(Continued)

**O. Non-Operating Revenues and Capital Contributions**

The District receives LTF under provisions of the State of California's Transportation Development Act of 1971 (TDA). This act provides that a portion of state sales tax proceeds be made available for support and development of public transportation. These funds are generated within the County and are allocated based on annual claims filed by the District and approved by the Ventura County Transportation Commission (VCTC). A portion of these proceeds (at the discretion of the District's Board) may be set aside to fund capital acquisitions and is classified as local capital grants in the capital contribution section of the statement of activities and changes in net position. The remaining portion of local transportation funding is used to subsidize current operations and is included in the non-operating revenue section of the statement of activities and changes in net position.

Under provisions of the Fixing America's Surface Transportation (FAST) Act, signed into law on December 4, 2015, Federal planning and capital assistance grants (under Section 5307) are made available to local urbanized mass transportation systems on a formula basis. Federal operating and matching grants provided to the District under this act are included in the non-operating revenue section of the statement of activities and changes in net position.

Federal, state, and local operating grants are included in the non-operating revenue section of the statement of activities and changes in net position.

Federal, state, and local capital grants are reported in the capital contribution section of the statement of activities and changes in net position.

**P. Net Position**

In the statement of net position, net position is categorized in the following categories:

**Net Investment in Capital Assets** – This amount consists of capital assets, net of accumulated depreciation and reduced by any outstanding debt attributed to the acquisition, construction, or improvement of those assets.

**Restricted Net Position** – This amount consists of net position with constraints placed on its use through external constraints imposed by external creditors, grantors, contributors, or laws or regulations of other governments or constraints imposed by law through constitutional provisions or enabling legislation.

**Unrestricted Net Position** – This amount consists of net position that does not meet the definition of "net investment in capital assets" or "restricted net position."

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources for the purposes intended, then unrestricted resources as they are needed.

**Q. New Accounting Pronouncements – Implemented**

**GASB Statement No. 83 – *Certain Asset Retirement Obligations*.** The requirements of this statement are effective for periods beginning after June 15, 2018. There was no effect on the District's accounting and financial reporting as a result of implementing this standard.

**GASB Statement No. 88 – *Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements*.** The requirements of this statement are effective for periods beginning after June 15, 2018. There was no effect on the District's accounting and financial reporting as a result of implementing this standard.

**NOTE 1 – REPORTING ENTITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
(Continued)

**R. Future Governmental Accounting Standards Board Statements**

**GASB Statement No. 84 – *Fiduciary Activities*.** The requirements of this statement are effective for periods beginning after December 15, 2018. The District will implement GASB Statement No. 84 if and when applicable.

**GASB Statement No. 87 – *Leases*.** The requirements of this statement are effective for periods beginning after December 15, 2019. The District will implement GASB Statement No. 87 if and when applicable.

**GASB Statement No. 89 – *Accounting for Interest Cost Incurred Before the End of a Construction Period*.** The requirements of this statement are effective for periods beginning after December 15, 2019. The District will implement GASB Statement No. 89 if and when applicable.

**GASB Statement No. 90 – *Majority Equity Interests – an Amendment of GASB Statements No. 14 and No. 61*.** The requirements of this statement are effective for periods beginning after December 15, 2018. The District will implement GASB Statement No. 90 if and when applicable.

**GASB Statement No. 91 – *Conduit Debt Obligations*.** The requirements of this statement are effective for periods beginning after December 15, 2020. The District will implement GASB Statement No. 91 if and when applicable.

**NOTE 2 – CASH, CASH EQUIVALENTS, AND INVESTMENTS**

Cash, cash equivalents, and investments as June 30, 2019 and 2018, are classified in the accompanying basic financial statements as follows:

	2019	2018
Cash, cash equivalents, and investments	\$ 3,777,364	\$ 7,125,279
Restricted - cash, cash equivalents, and investments	9,223,201	27,429,048
Cash and investments - fiduciary funds	559,703	961,595
Total cash, cash equivalents, and investments	<u>\$ 13,560,268</u>	<u>\$ 35,515,922</u>

Cash, cash equivalents, and investments as of June 30, 2019 and 2018, consisted of the following:

	2019	2018
Cash on hand	\$ 4,463	\$ 3,592
Demand deposits held with financial institutions	777,070	843,452
Investments	12,778,735	34,668,878
Total cash, cash equivalents, and investments	<u>\$ 13,560,268</u>	<u>\$ 35,515,922</u>

## **NOTE 2 – CASH, CASH EQUIVALENTS, AND INVESTMENTS** (Continued)

### **A. Demand Deposits**

At June 30, 2019 and 2018, the carrying amount of the District's demand deposits was \$777,070 and \$843,452, respectively, and the financial institution balance was \$1,025,539 and \$734,947, respectively. The \$248,469 and \$108,505 respective net difference as of June 30, 2019 and 2018, represents outstanding checks, deposits-in-transit, and/or other reconciling items.

The California Government Code requires California banks and savings and loan associations to secure an entity's deposits by pledging government securities with a value of 110% of an entity's deposits. California law also allows financial institutions to secure entity deposits by pledging first trust deed mortgage notes having a value of 150% of an entity's total deposits. The entity's Treasurer may waive the collateral requirement for deposits which are fully insured up to \$250,000 by the Federal Deposit Insurance Corporation (FDIC).

The collateral for deposits in federal and state-chartered banks is held in safekeeping by an authorized agent of depository recognized by the State of California Department of Banking. The collateral for deposits with savings and loan associations is generally held in safekeeping by the Federal Home Loan Bank in San Francisco, California, as an agent of depository. These securities are physically held in an undivided pool for all California public agency depositors. Under Government Code Section 53655, the placement of securities by a bank or savings and loan association with an agent of depositor has the effect of perfecting the security interest in the name of the local governmental agency. Accordingly, all collateral held by California agents of depository are considered to be held for, and in the name of, the local government.

### **B. Custodial Credit Risk**

The custodial credit risk for *deposits* is the risk that in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The District's investment policy requires that collateral be held by an independent third party with whom the District has a current custodial agreement.

The custodial credit risk for *investments* is the risk that in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The District's investment policy requires that all security transactions are conducted on a delivery-versus-payment (DVP) method and that all securities are held by a qualified, third-party custodian, as evidenced by safekeeping receipts. The trust department of the District's bank may act as third-party custodian, provided that the custodian agreement is separate from the banking agreement. With respect to investments, custodial credit risk generally applies only to direct investments in marketable securities. Custodial credit risk does not apply to a local government's indirect investment in securities through the use of mutual funds or government investment pools, such as Local Agency Investment Fund (LAIF) and Ventura County Pooled Investment Fund (VCPPIF).

As of June 30, 2019 and 2018, none of the District's deposits and investments were exposed to disclosable custodial credit risk.

**NOTE 2 – CASH, CASH EQUIVALENTS, AND INVESTMENTS** (Continued)**C. Investments**

The District's investments as of June 30, 2019, are as follows:

Investment Type	Measurement Input	Credit Rating	June 30, 2019 Fair Value	Remaining Maturity (in Months) 12 Months or Less
LAIF	Uncategorized	N/A	\$ 1,274,904	\$ 1,274,904
Money market accounts held with financial institutions	Level 2	AAA	2,280,630	2,280,630
Money market accounts held in trust with debt trustee	Level 2	AAA	3,452,138	3,452,138
VCPIF	Level 2	AAAF/S-1+	5,771,063	5,771,063
Total			<u>\$ 12,778,735</u>	<u>\$ 12,778,735</u>

The District's investments as of June 30, 2018, are as follows:

Investment Type	Measurement Input	Credit Rating	June 30, 2018 Fair Value	Remaining Maturity (in Months) 12 Months or Less
LAIF	Uncategorized	N/A	\$ 2,027,173	\$ 2,027,173
Money market accounts held with financial institutions	Level 2	AAA	5,212,657	5,212,657
Money market accounts held in trust with debt trustee	Level 2	AAA	19,755,253	19,755,253
VCPIF	Level 2	AAAF/S-1+	7,673,795	7,673,795
Total			<u>\$ 34,668,878</u>	<u>\$ 34,668,878</u>

**D. Authorized Investments and Investment Policy**

The District has adopted an investment policy directing the Fiscal Officer to deposit funds in financial institutions. Investments are to be made in the following areas:

External Investment Pools:

LAIF

VCPIF

Non-negotiable certificates of deposit

Governmental agency securities

**E. Investment in California Local Agency Investment Fund (LAIF)**

The District is a voluntary participant in LAIF which is regulated by California Government Code Section 16429 under the oversight of the Treasurer of the State of California. The fair value of the District's investment in this pool is reported in the accompanying basic financial statements at amounts based upon the District's pro-rata share of the fair value provided by LAIF for the entire LAIF portfolio (in relation to the amortized cost of that portfolio). The balance available for withdrawal is based on the accounting records maintained by LAIF, which are recorded on an amortized cost basis. Further information about LAIF is available on the California State Controller's website: [www.treasurer.ca.gov/pmia-laif/](http://www.treasurer.ca.gov/pmia-laif/).

## **NOTE 2 – CASH, CASH EQUIVALENTS, AND INVESTMENTS** (Continued)

### **E. Investment in California Local Agency Investment Fund (LAIF)** (Continued)

The District's investments with LAIF at June 30, 2019 and 2018, included a portion of the pool funds invested in Structured Notes and Asset-Backed Securities:

**Structured Notes:** debt securities (other than asset-backed securities) whose cash flow characteristics (coupon rate, redemption amount, or stated maturity) depend upon one or more indices and/or that have embedded forwards or options.

**Asset-Backed Securities:** generally mortgage-backed securities that entitle their purchasers to receive a share of the cash flows from a pool of assets such as principal and interest repayments from a pool of mortgages (for example, Collateralized Mortgage Obligations) or credit card receivables.

The District had \$1,274,904 and \$2,027,173 invested in LAIF, which had invested 1.77% and 2.67% of the pooled investment funds as of June 30, 2019 and 2018, respectively, in structured notes and medium-term asset-backed securities. The LAIF fair value factor of 1.001711790 and 0.998126869 was used to calculate the fair value of the investments in LAIF as of June 30, 2019 and 2018, respectively.

### **F. Ventura County Pooled Investment Fund (VCPIF)**

The District is a voluntary participant in the VCPIF and the District determines the amount and term of its investment. The County Treasurer makes investments in accordance with a Statement of Investment Policy reviewed and approved annually by the Board of Supervisors. The Treasury Investment Oversight Committee comprised of the County Treasurer, a representative of the Board of Supervisors, the County Investment Manager, a representative of the County Superintendent of Schools, and other Treasury Department support staff meets semi-annually to review the activities of the Treasurer and provide a report to the Board of Supervisors. Further information about the VCPIF is available on the County Treasurer-Tax Collector's website: [www.ventura.org/ttc/](http://www.ventura.org/ttc/).

The County's Treasurer has indicated to the District that as of June 30, 2019 and 2018, the value of the County's portfolio was approximately \$2.8 billion and \$2.4 billion, respectively. As of June 30, 2019 and 2018, the District has investment in the VCPIF \$5,771,063 and \$7,673,795, respectively. The VCPIF fair value factor of 1.00203 and 1.002079723 was used to calculate the fair value of the investments in VCPIF as of June 30, 2019 and 2018, respectively.

### **G. Fair Value Measurement Input**

The District categorizes its fair value measurement inputs within the fair value hierarchy established by U.S. GAAP. The District has presented its measurement inputs as noted in the table above.

### **H. Credit Risk**

Credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. As of June 30, 2019 and 2018, the District's investment in the LAIF was not rated as noted in the table above.

### **I. Interest Rate Risk**

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The District's investment policy follows the California Government Code as it relates to limits on investment maturities as a means of managing exposure to fair value losses arising from increasing interest rates. The District has elected to use the segmented time distribution method of disclosure for the maturities of its investments as related to interest rate risk as noted in the table above.

**NOTE 2 – CASH, CASH EQUIVALENTS, AND INVESTMENTS** (Continued)**J. Concentration of Credit Risk**

The District's investment policy contains no limitations on the amount that can be invested in any one governmental agency or non-governmental issuer beyond that stipulated by the California Government Code. There were no investments in any one governmental or non-governmental issuer that represented 5% or more of the District's total investments except for those in LAIF or the VCPIF.

**NOTE 3 – RESTRICTED ASSETS**

Restricted assets as June 30 were classified in the accompanying basic financial statements as follows:

	2019	2018
Restricted - cash and investments	\$ 9,223,201	\$ 27,429,048
Restricted - accrued interest receivable	77,004	71,175
Total restricted assets	<u>\$ 9,300,205</u>	<u>\$ 27,500,223</u>

Restricted assets as of June 30, consisted of the following

	2019	2018
Proceeds from LTF for capital projects	\$ 5,854,930	\$ 7,719,929
Proceeds from debt issuance - capital project funds	1,152,183	17,518,826
Proceeds from debt issuance - debt reserve funds	1,435,037	1,393,740
Cash transferred to debt repayment fund for July 1st payment	858,055	867,728
Total restricted assets	<u>\$ 9,300,205</u>	<u>\$ 27,500,223</u>

**NOTE 4 – OPEB****A. General Information about the OPEB Plan**

**Plan Description** – The District provides retiree healthcare benefits for employees who retire with CalPERS pension benefits immediately upon retirement from the District. The District's OPEB Plan is a single-employer plan. Eligible retirees and dependents may elect lifetime coverage through the District's healthcare plans. The District pays a portion of the cost of health insurance for retirees under any group plan offered by CalPERS, subject to certain restrictions as determined by the District. Retirees pay the portion of premium not paid by the District.

The District has elected to use the entry age normal cost method with unfunded liabilities amortized over 30 years, and continues to fund on a pay-as-you-go basis.

**Employees Covered** – As of the June 30, 2018 valuation, the following current and former employees were covered by the benefit terms for the OPEB Plan:

	2019	2018
Active Employees	196	196
Inactive Employees or Beneficiaries Currently Receiving Benefits	13	13
Inactive Employees Entitled to but not yet Receiving Benefits	-	-
<b>Total</b>	<u>209</u>	<u>209</u>

## NOTE 4 – OPEB (Continued)

### A. General Information about the OPEB Plan (Continued)

**Contributions** – The contribution requirements are established and amended by the District. The contribution is based on pay-as-you-go financing requirements. For the fiscal years ended June 30, 2019 and 2018, the District contributed \$0 and \$67,209, respectively to the California Employers' Retiree Benefit Trust Fund (CERBT) irrevocable trust and \$21,218 and \$18,247, respectively, for member expenses as the pay-as-you-go portion, resulting in total payments of \$21,218 and \$85,456, respectively.

**Net OPEB Liability** – The District's net OPEB liability was measured as of June 30, 2018, and the total OPEB liability used to calculate the net OPEB liability was the plan fiduciary net position of the CERBT held with CalPERS. The following actuarial methods and assumptions were used:

Valuation Date	June 30, 2017	June 30, 2017
Measurement Date	June 30, 2018	June 30, 2017
Actuarial Cost Method	Entry Age Normal	Entry Age Normal
Actuarial Assumptions:		
Discount Rate	7.00%	7.00%
Inflation	2.75%	2.75%
Salary Increases	2.75% per annum, in aggregate	2.75% per annum, in aggregate
Investment Rate of Return	7.00%	7.00%
Mortality Rate Table	Derived using CalPERS' Membership Data for all Funds <sup>(1)</sup>	Derived using CalPERS' Membership Data for all Funds <sup>(1)</sup>
Post Retirement Benefit Increase	Derived using CalPERS' Membership Data for all Funds <sup>(2)</sup>	Derived using CalPERS' Membership Data for all Funds <sup>(2)</sup>

<sup>(1)</sup> The mortality assumptions are based on the 2014 CalPERS Active Mortality for Miscellaneous Employees table created by CalPERS. CalPERS periodically studies mortality for participating agencies and establishes mortality tables that are modified versions of commonly used tables. This table incorporates mortality projection as deemed appropriate based on CalPERS analysis.

<sup>(2)</sup> The pre-retirement turnover information was developed based on CalPERS' specific data. For more details, please refer to the 2007 to 2011 Experience Study Report. The Experience Study Report may be accessed on the CalPERS website [www.calpers.ca.gov](http://www.calpers.ca.gov) under Forms and Publications.

The long-term expected rate of return on OPEB Plan investments was determined using a building block method in which expected future real rates of return (expected returns, net of OPEB Plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

2019		
	Target Allocation	Long-Term Expected Real Rate of Return
Asset Class		
US Large Cap	43%	7.795%
US Small Cap	23%	7.795%
Long-Term Corporate Bonds	12%	5.295%
Long-Term Government Bonds	6%	4.500%
Treasury Inflation Protected Securities	5%	7.795%
US Real Estate	8%	7.795%
All Commodities	3%	7.795%
<b>Total</b>	<b>100%</b>	

**NOTE 4 – OPEB** (Continued)**A. General Information about the OPEB Plan** (Continued)

2018		
	<b>Asset Class</b>	<b>Target Allocation</b>
		<b>Long-Term Expected Real Rate of Return</b>
	US Large Cap	43%
	US Small Cap	23%
	Long-Term Corporate Bonds	12%
	Long-Term Government Bonds	6%
	Treasury Inflation Protected Securities	5%
	US Real Estate	8%
	All Commodities	3%
	<b>Total</b>	<b>100%</b>

**Discount Rate** – The discount rate used to measure the total OPEB liability was 7.00 percent. The projection of cash flows used to determine the discount rate assumed that the District's contributions will be sufficient to fully fund the obligation over a period not to exceed 30 years. Historic 34-year real rates of return for each asset class along with the assumed long-term inflation assumption were used to set the discount rate. The expected investment return was offset by the investment expenses of 25 basis points. Based on those assumptions, the OPEB Plan's fiduciary net position was projected to be available to make all projected OPEB payments for current active and inactive employees and beneficiaries.

Therefore, the long-term expected rate of return on OPEB Plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

**Changes in the OPEB Liability** – The changes in the net OPEB liability for the OPEB Plan are as follows:

	Increase (Decrease)		
	<b>Total OPEB Liability</b>	<b>OPEB Plan Fiduciary Net Position</b>	<b>Net OPEB Liability/(Asset)</b>
Balance at June 30, 2017	\$ 960,816	\$ 514,825	\$ 445,991
Changes in the Year:			
Service Cost	53,312	-	53,312
Interest on the Total OPEB Liability	68,455	-	68,455
Contribution - Employer	-	86,292	(86,292)
Expected Investment Income	-	38,357	(38,357)
Investment Gains/Losses	-	2,789	(2,789)
Actual Investment Income	-	-	-
Administrative Expenses	-	(957)	957
Benefit Payments	(19,083)	(19,083)	-
Other	-	190	(190)
Net Changes	102,684	107,588	(4,904)
Balance at June 30, 2018	\$ 1,063,500	\$ 622,413	\$ 441,087



**NOTE 4 – OPEB** (Continued)**A. General Information about the OPEB Plan** (Continued)

	Increase (Decrease)		
	Total OPEB Liability	OPEB Plan Fiduciary Net Position	Net OPEB Liability/(Asset)
Balance at June 30, 2016	\$ 865,567	\$ 399,368	\$ 466,199
Changes in the Year:			
Service Cost	51,885	-	51,885
Interest on the Total OPEB Liability	61,713	-	61,713
Contribution - Employer	-	92,280	(92,280)
Actual Investment Income	-	41,882	(41,882)
Administrative Expenses	-	(356)	356
Benefit Payments	(18,349)	(18,349)	-
Other	-	-	-
Net Changes	95,249	115,457	(20,208)
Balance at June 30, 2017	\$ 960,816	\$ 514,825	\$ 445,991

***Sensitivity of the Net OPEB Liability to Changes in the Discount Rate*** – The following presents the net OPEB liability of the District if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate, for the measurement period ended June 30, 2018:

1% Decrease	6.00%
Net OPEB Liability	\$ 600,792
Current Discount Rate	7.00%
Net OPEB Liability	\$ 441,087
1% Increase	8.00%
Net OPEB Liability	\$ 313,643
2018	
1% Decrease	6.00%
Net OPEB Liability	\$ 591,598
Current Discount Rate	7.00%
Net OPEB Liability	\$ 445,991
1% Increase	8.00%
Net OPEB Liability	\$ 329,142

**NOTE 4 – OPEB** (Continued)**A. General Information about the OPEB Plan** (Continued)

***Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rates*** – The following presents the net OPEB liability, as well as what the net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

2019		
1% Decrease		3.00%
Net OPEB Liability	\$	299,720
Current Discount Rate		4.00%
Net OPEB Liability	\$	441,087
1% Increase		5.00%
Net OPEB Liability	\$	612,275
2018		
1% Decrease		3.00%
Net OPEB Liability	\$	591,598
Current Discount Rate		4.00%
Net OPEB Liability	\$	445,991
1% Increase		5.00%
Net OPEB Liability	\$	329,142

***OPEB Plan Fiduciary Net Position*** – Detailed information about the OPEB Plan’s fiduciary net position is available in the separately issued CalPERS financial reports.

***Recognition of Deferred Outflows and Deferred Inflows of Resources*** – Gains and losses related to changes in total OPEB liability and fiduciary net position are recognized in OPEB expense systematically over time.

Amounts are first recognized in OPEB expense for the year the gain or loss occurs. The remaining amounts are categorized as deferred outflows and deferred inflows of resources related to OPEB and are to be recognized in future OPEB expense.

***OPEB Expense and Deferred Outflows/Inflows of Resources Related to OPEB*** – For the fiscal years ended June 30, 2019 and 2018, the District recognized OPEB expense of \$83,809 and \$72,072, respectively. As of fiscal year ended June 30, 2019, the District reported deferred outflows of resources related to OPEB from the following sources:

2019	Deferred Outflows of Resources	Deferred Inflows of Resources
OPEB Contributions Subsequent to Measurement Date	\$ 21,218	\$ -
Net Differences between Projected and Actual Earnings on Plan Investments	-	(2,231)
Total	\$ 21,218	\$ (2,231)

**NOTE 4 – OPEB** (Continued)**A. General Information about the OPEB Plan** (Continued)

The \$21,218 reported as deferred outflows of resources related to contributions subsequent to the June 30, 2018 measurement date will be recognized as a reduction of the net OPEB liability during the fiscal year ended June 30, 2020.

2018	Deferred Outflows of Resources	Deferred Inflows of Resources
OPEB Contributions Subsequent to Measurement Date	\$ 85,456	\$ -
Net Differences between Projected and Actual Earnings on Plan Investments	-	-
Total	<u>\$ 85,456</u>	<u>\$ -</u>

The \$85,456 reported as deferred outflows of resources related to contributions subsequent to the June 30, 2017 measurement date will be recognized as a reduction of the net OPEB liability during the fiscal year ended June 30, 2019.

**NOTE 5 – CAPITAL ASSETS**

During fiscal year 2019, the District added \$14,421,215 in construction-in-process or depreciable capital asset additions. The changes in capital assets for the fiscal year ended June 30, 2019, were as follows:

	Balance June 30, 2018	Additions	Deletions/ Transfers	Balance June 30, 2019
Capital Assets, Not Being Depreciated:				
Land	\$ 8,981,061	\$ -	\$ -	\$ 8,981,061
Construction in progress	29,893,204	14,421,215	(437,853)	43,876,566
Total Capital Assets, Not Being Depreciated	38,874,265	14,421,215	(437,853)	52,857,627
Capital Assets, Being Depreciated:				
Revenue vehicles - fixed route	24,587,284	-	-	24,587,284
Facilities	7,000,268	-	-	7,000,268
Equipment and furniture	3,936,482	110,724	(181,871)	3,865,335
Intangible assets	39,401	-	-	39,401
Paratransit revenue vehicles	2,359,133	327,129	(476,359)	2,209,903
Paratransit equipment	246,660	-	(78,471)	168,189
Total Capital Assets, Being Depreciated	38,168,228	437,853	(736,701)	37,870,380
Accumulated Depreciation:				
Revenue vehicles - fixed route	(16,314,079)	(1,842,759)	-	(18,156,838)
Facilities	(6,674,379)	(59,196)	-	(6,733,575)
Equipment and furniture	(2,833,055)	(199,251)	181,871	(2,850,435)
Intangible assets	(39,401)	-	-	(39,401)
Paratransit revenue vehicles	(1,345,834)	(447,168)	476,359	(1,316,643)
Paratransit equipment	(176,702)	(21,314)	78,471	(119,545)
Total Accumulated Depreciation	(27,383,450)	(2,569,688)	736,701	(29,216,437)
Total Capital Assets, Being Depreciated, Net	10,785,778	(2,131,835)	-	8,653,943
Total Capital Assets, Net	\$ 49,660,043	\$ 12,289,380	\$ (437,853)	\$ 61,511,570

In 2019, the District capitalized \$1,038,188 in interest expense to construction-in-process under the construction period of the District's new operations and maintenance facility.

**NOTE 5 – CAPITAL ASSETS (Continued)**

During fiscal year 2018, the District added \$21,415,003 in construction-in-process or depreciable capital asset additions. The changes in capital assets for the fiscal year ended June 30, 2018, were as follows:

	Balance June 30, 2017	Additions	Deletions/ Transfers	Balance June 30, 2018
Capital Assets, Not Being Depreciated:				
Land	\$ 8,981,061	\$ -	\$ -	\$ 8,981,061
Construction in progress	9,472,693	21,415,003	(994,492)	29,893,204
 Total Capital Assets, Not Being Depreciated	 18,453,754	 21,415,003	 (994,492)	 38,874,265
Capital Assets, Being Depreciated:				
Revenue vehicles - fixed route	24,570,585	16,699	-	24,587,284
Facilities	7,000,268	-	-	7,000,268
Equipment and furniture	3,924,120	12,362	-	3,936,482
Intangible assets	39,401	-	-	39,401
Paratransit revenue vehicles	2,331,231	885,347	(857,445)	2,359,133
Paratransit equipment	166,576	80,084	-	246,660
 Total Capital Assets, Being Depreciated	 38,032,181	 994,492	 (857,445)	 38,169,228
Accumulated Depreciation:				
Revenue vehicles - fixed route	(14,265,793)	(2,048,286)	-	(16,314,079)
Facilities	(6,592,944)	(81,435)	-	(6,674,379)
Equipment and furniture	(2,575,864)	(257,191)	-	(2,833,055)
Intangible assets	(39,401)	-	-	(39,401)
Paratransit revenue vehicles	(1,798,586)	(404,693)	857,445	(1,345,834)
Paratransit equipment	(166,576)	(10,126)	-	(176,702)
 Total Accumulated Depreciation	 (25,439,164)	 (2,801,731)	 857,445	 (27,383,450)
 Total Capital Assets, Being Depreciated, Net	 12,593,017	 (1,807,239)	 -	 10,785,778
 Total Capital Assets, Net	 \$ 31,046,771	 \$ 19,607,764	 \$ (994,492)	 \$ 49,660,043

In 2018, the District capitalized \$1,054,188 in interest expense to construction-in-process under the construction period of the District's new operations and maintenance facility.

**NOTE 6 – ACCOUNTS PAYABLE AND ACCRUED EXPENSES**

Accounts payable and accrued expenses balance consists of the following amounts:

	2019	2018
Accounts payable	\$ 2,041,812	\$ 6,794,858
Accrued wages and benefits	436,135	400,497
 Total	 \$ 2,477,947	 \$ 7,195,355

**NOTE 7 – UNEARNED – LOCAL TRANSPORTATION FUNDING**

In accordance with TDA statutes and the California Code of Regulations, Title 21, Chapter 3, Subchapter 2, Article 5, Section 6649(b), LTF received for operating assistance in excess of the amount that the District is eligible to receive is recorded as an unearned revenue and is to be recognized as revenue and a reduction of eligible LTF during the following fiscal years.

Unearned – Local Transportation Funding for the fiscal year ended June 30, 2019:

<u>Year Received</u>	<u>Amount Authorized</u>	<u>Unearned LTF Amount</u>	<u>Year to be Recognized</u>
2017-2018	<u>\$ 12,996,493</u>	\$ 1,429,559	2019-2020
2018-2019	<u>\$ 13,416,790</u>	1,143,183	2020-2021
		<u>\$ 2,572,742</u>	

Unearned – Local Transportation Funding for the fiscal year ended June 30, 2018:

<u>Year Received</u>	<u>Amount Authorized</u>	<u>Unearned LTF Amount</u>	<u>Year to be Recognized</u>
2016-2017	<u>\$ 13,084,568</u>	\$ 3,110,625	2018-2019
2017-2018	<u>\$ 12,996,493</u>	1,429,559	2019-2020
		<u>\$ 4,540,184</u>	

**NOTE 8 – COMPENSATED ABSENCES**

Compensated absences comprise unpaid vacation leave, sick leave, and compensated time off which is accrued as earned. The District's liability for compensated absences is determined annually. Changes in the compensated absences balance for the fiscal years ended June 30, 2019 and 2018, are as follows:

<u>Balance July 1, 2018</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance June 30, 2019</u>	<u>Current Balance</u>	<u>Long-Term Balance</u>
<u>\$ 909,434</u>	<u>\$ 463,142</u>	<u>\$ (481,341)</u>	<u>\$ 891,235</u>	<u>\$ 445,617</u>	<u>\$ 445,618</u>

<u>Balance July 1, 2017</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance June 30, 2018</u>	<u>Current Balance</u>	<u>Long-Term Balance</u>
<u>\$ 783,753</u>	<u>\$ 1,476,673</u>	<u>\$ (1,350,992)</u>	<u>\$ 909,434</u>	<u>\$ 454,717</u>	<u>\$ 454,717</u>

## NOTE 9 – CERTIFICATES OF PARTICIPATION

On March 2, 2017, the District issued Series 2017 Certificates of Participation (2017 COPs) in the par amount of \$22,000,000 for the construction of its new operations and maintenance facility. The 2017 COPs were issued with coupon interest rates ranging between 4.00% to 5.25% and a net premium on the issuance of \$1,716,093 which is being amortized over the life of the debt service. The 2017 COPs are scheduled to mature on July 1, 2047. Interest payments are due on July 1st and January 1st while principal payments ranging between \$340,000 to \$1,350,000 are due on July 1st each year.

Changes in the certificates of participation balance for the year were as follows:

	Balance June 30, 2018	Additions/ Adjustments	Payments/ Amortization	Balance June 30, 2019	Due Within One Year
Certificates of participation	\$ 22,000,000	\$ -	\$ (340,000)	\$ 21,660,000	\$ 355,000
Premium on certificates of participation, net	1,640,646	-	(56,574)	1,584,072	56,574
Total long-term debt	<u>\$ 23,640,646</u>	<u>\$ -</u>	<u>\$ (396,574)</u>	<u>\$ 23,244,072</u>	<u>\$ 411,574</u>

Fiscal Year Ended	Principal	Interest	Total
2020	\$ 355,000	\$ 1,028,313	\$ 1,383,313
2021	375,000	1,010,062	1,385,062
2022	390,000	990,938	1,380,938
2023	410,000	970,938	1,380,938
2024	435,000	949,813	1,384,813
2025-2029	2,495,000	4,421,701	6,916,701
2030-2034	3,210,000	3,710,668	6,920,668
2034-2039	3,965,000	2,954,450	6,919,450
2040-2044	5,010,000	1,905,000	6,915,000
2045-2028	<u>5,015,000</u>	<u>517,375</u>	<u>5,532,375</u>
Total	<u>\$ 21,660,000</u>	<u>\$ 18,459,258</u>	<u>\$ 40,119,258</u>

## NOTE 10 – NET PENSION LIABILITY AND THE DEFINED BENEFIT PENSION PLAN

Changes in the net pension liability and related accounts for the fiscal year ended June 30, 2019, were as follows:

	Balance July 1, 2018	Additions	Deletions	Balance June 30, 2019
<b>Deferred Outflows of Resources</b>				
Employer contributions to pension plan made after the measurement date	\$ 1,721,226	\$ 1,899,815	\$ (1,721,226)	\$ 1,899,815
Differences between projected and actual earnings on pension plan investments	2,256,702	-	(875,298)	1,381,404
Changes in assumptions	2,092,520	-	(775,007)	1,317,513
Differences between projected and actual experience	4,195	131,794	(36,237)	99,752
Total deferred outflows of resources	<u>\$ 6,074,643</u>	<u>\$ 2,031,609</u>	<u>\$ (3,407,768)</u>	<u>\$ 4,698,484</u>
<b>Net Pension Liability</b>				
CalPERS - Miscellaneous Plan	<u>\$ 12,419,600</u>	<u>\$ 1,322,291</u>	<u>\$ (1,721,226)</u>	<u>\$ 12,020,665</u>
Total net pension liability	<u>\$ 12,419,600</u>	<u>\$ 1,322,291</u>	<u>\$ (1,721,226)</u>	<u>\$ 12,020,665</u>
<b>Deferred Inflows of Resources</b>				
Differences between projected and actual earnings on pension plan investments	\$ 1,756,952	\$ 546,329	\$ (986,941)	\$ 1,316,340
Changes in assumptions	199,339	344,098	(271,768)	271,669
Differences between projected and actual experience	278,334	-	(217,206)	61,128
Total deferred inflows of resources	<u>\$ 2,234,625</u>	<u>\$ 890,427</u>	<u>\$ (1,475,915)</u>	<u>\$ 1,649,137</u>

Changes in the net pension liability and related accounts for the fiscal year ended June 30, 2018, were as follows:

	Balance July 1, 2017	Additions	Deletions	Balance June 30, 2018
<b>Deferred Outflows of Resources</b>				
Employer contributions to pension plan made after the measurement date	\$ 1,653,604	\$ 1,721,226	\$ (1,653,604)	\$ 1,721,226
Differences between projected and actual earnings on pension plan investments	3,132,000	-	(875,298)	2,256,702
Changes in assumptions	-	2,867,527	(775,007)	2,092,520
Differences between projected and actual experience	-	5,749	(1,554)	4,195
Total deferred outflows of resources	<u>\$ 4,785,604</u>	<u>\$ 4,594,502</u>	<u>\$ (3,305,463)</u>	<u>\$ 6,074,643</u>
<b>Net Pension Liability</b>				
CalPERS - Miscellaneous Plan	<u>\$ 10,543,910</u>	<u>\$ 3,529,294</u>	<u>\$ (1,653,604)</u>	<u>\$ 12,419,600</u>
Total net pension liability	<u>\$ 10,543,910</u>	<u>\$ 3,529,294</u>	<u>\$ (1,653,604)</u>	<u>\$ 12,419,600</u>
<b>Deferred Inflows of Resources</b>				
Differences between projected and actual earnings on pension plan investments	\$ 1,169,166	\$ 1,465,463	\$ (877,677)	\$ 1,756,952
Changes in assumptions	380,555	-	(181,216)	199,339
Differences between projected and actual experience	495,540	-	(217,206)	278,334
Total deferred inflows of resources	<u>\$ 2,045,261</u>	<u>\$ 1,465,463</u>	<u>\$ (1,276,099)</u>	<u>\$ 2,234,625</u>



## **NOTE 10 – NET PENSION LIABILITY AND THE DEFINED BENEFIT PENSION PLAN** (Continued)

### **A. General Information about the Pension Plans**

#### ***Plan Description***

The District contributes to CalPERS, an agent multiple-employer public employee defined benefit pension plan. CalPERS acts as a common investment and administrative agent for participating public entities within the State of California. Benefit provisions under the Plan are established by State statute and Local Government resolution. CalPERS issues publicly available reports that include a full description of the pension plan regarding benefit provisions, assumptions, and membership information that can be found on the CalPERS website or may be obtained from their executive office: 400 P Street, Sacramento, CA, 95814. These reports and CalPERS' audited financial statements are publicly available reports that can be obtained at CalPERS' website under Forms and Publications.

#### ***Benefits Provided***

CalPERS provides service retirement and disability benefits, annual cost of living adjustments (COLA), and death benefits to plan members, who must be public employees and beneficiaries. Benefits are based on years of credited service, equal to one year of full-time employment. Members with five years of total service are eligible to retire at age 50 with statutorily reduced benefits. All members are eligible for non-duty disability benefits after 10 years of service. The death benefit is one of the following: The Basic Death Benefit or the Optional Settlement 2W Death Benefit. The COLAs for each plan are applied as specified by the California Public Employees' Retirement Law (PERL).

On September 12, 2012, the California Governor signed the California Public Employees' Pension Reform Act of 2013 (PEPRA) into law. PEPRA took effect January 1, 2013. The new legislation closed the District's CalPERS 2.7% at 55 Risk Pool Retirement Plan to new employee entrants effective December 31, 2012. For employees hired on or after January 1, 2013, who are current members of CalPERS or a reciprocal agency as of December 31, 2012 and have not been separated from service from such agency for more than six months, the retirement benefit is 2.7% at 55 years of age, highest annual average compensation during any consecutive 36-month period (3-year final compensation). For all other employees hired on or after January 1, 2013, the retirement benefit is 2.0% at 62 years of age, 3-year final compensation.

However, California Assembly Bill (AB) 1222 (Chapter 527, Statutes 2013) was signed by Governor Brown on Friday, October 4, 2013. This bill exempted California transit employees of public employers from all of the provisions of PEPRA, until January 1, 2015, or until a court determined that the provisions of PEPRA do not violate specified federal transit labor laws, whichever is sooner. This legislation allowed for a PEPRA exemption for eligible transit employees from public agencies subject to Section 13(c) of the Federal Transit Act.

The eventual decision in the State of California v. United States Department of Labor (E.D.Cal. Dec. 30, 2014, Civ. No. 2:13-cv-2069 KJM DAD) ended the exemption from PEPRA for transit workers resulting from AB 1222 (codified in Government Code Section 7522.02, subsection (a)(3)).

In its December 30, 2014 decision, the court concluded that the U.S. Department of Labor erred in determining that PEPRA prevented certification under Section 13(c) of the Uniform Mass Transportation Act. Under Section 7522.02(a)(3)(A), the court's decision triggers the end of the exemption.

All transit employees with appointments starting on or after January 1, 2013 through December 29, 2014, were to retain their classic retirement benefits for that period of time. CalPERS created new transit employee PEPRA appointments using a December 30, 2014 effective date for those employees. All new members hired on or after December 30, 2014, will be subject to PEPRA retirement benefits.

**NOTE 10 – NET PENSION LIABILITY AND THE DEFINED BENEFIT PENSION PLAN** (Continued)**A. General Information about the Pension Plans** (Continued)**Benefits Provided** (Continued)

The District has engaged with CalPERS to administer the following pension plan for its employees (members).

The Plan's provisions and benefits in effect at June 30, 2018 and 2017, (Measurement Dates) are summarized as follows:

	Miscellaneous Plan	
	Tier 1	Tier 2
	Prior to January 1, 2013	On or after January 1, 2013
Hire Date		
Benefit Formula	2.7%@55	2.0%@62
Benefit Vesting Schedule	5 years service	5 years service
Benefit Payments	monthly for life	monthly for life
Retirement Age	50-55	52-67
Monthly Benefits, as a Percentage of Eligible Compensation	2.0% to 2.7%	1.0% to 2.5%
Required Employee Contribution Rates	8.000%	6.250%
Required Employer Contribution Rates - 2018	10.172%	10.172%
Required Employer Contribution Rates - 2017	9.855%	9.855%

**Contributions**

Section 20814(c) of the PERL requires that the employer contribution rates for all public employers be determined on an annual basis by the actuary and shall be effective on the July 1 following notice of a change in the rate. The total Plan contributions are determined through CalPERS' annual actuarial valuation process. The actuarially determined rate is the estimated amount necessary to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. The employer is required to contribute the difference between the actuarially determined rate and the contribution rate of employees.

Employer contribution rates may change if plan contracts are amended. It is the responsibility of the employer to make necessary accounting adjustments to reflect the impact due to any Employer Paid Member Contributions or situations where members are paying a portion of the employer contribution.

As of the fiscal years ended June 30, 2019 and 2018, the contributions for the Plan were as follows:

	2019	2018
Contributions - employer	\$ 1,899,815	\$ 1,721,226
Contributions - employee member	796,805	784,264
Total	<u>\$ 2,696,620</u>	<u>\$ 2,505,490</u>

**NOTE 10 – NET PENSION LIABILITY AND THE DEFINED BENEFIT PENSION PLAN** (Continued)**B. Net Pension Liability*****Actuarial Methods and Assumptions Used to Determine Total Pension***

For the measurement periods ended June 30, 2018 and 2017, the total pension liability was determined by rolling forward the June 30, 2017 and 2016 total pension liability, respectively. The June 30, 2018 and the June 30, 2017 total pension liabilities were based on the following actuarial methods and assumptions:

Valuation Date	June 30, 2017	June 30, 2016
Measurement Date	June 30, 2018	June 30, 2017
Actuarial Cost Method	Entry Age Normal	Entry Age Normal
Actuarial Assumptions:		
Discount Rate	7.15%	7.15%
Inflation	2.50%	2.75%
Salary Increases	Varies by Entry Age and Service <sup>(1)</sup>	Varies by Entry Age and Service <sup>(1)</sup>
Investment Rate of Return	7.50% <sup>(2)</sup>	7.50% <sup>(2)</sup>
Mortality Rate Table	Derived using CalPERS' Membership Data for all Funds <sup>(3)</sup>	Derived using CalPERS' Membership Data for all Funds <sup>(3)</sup>
Post Retirement Benefit Increase	Contract COLA up to 2.00% until Purchasing Power Protection Allowance Floor on Purchasing Power applies, 2.50% thereafter	Contract COLA up to 2.75% until Purchasing Power Protection Allowance Floor on Purchasing Power applies, 2.75% thereafter

<sup>(1)</sup> Depending on age, service, and type of employment.

<sup>(2)</sup> Net of pension plan investment and administrative expenses, including inflation.

<sup>(3)</sup> The mortality table used was developed based on CalPERS' specific data. The table includes 15 years of mortality improvements using Society of Actuaries Scale 90% of scale MP 2016. For more details on this table, refer to the December 2017 experience study report that can be found on the CalPERS website.

All other actuarial assumptions used in the June 30, 2017 and 2016 valuations were based on the results of an actuarial experience study for the period from 1997 to 2012, including updates to salary increase, mortality, and retirement rates. The Experience Study report can be obtained at CalPERS' website under Forms and Publications.

***Discount Rate***

The discount rate used to measure the total pension liability as of June 30, 2018 and 2017 (Measurement Date) was 7.15 percent. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates, actuarially determined. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. In determining the long-term expected rate of return, both short-term and long-term market return expectations as well as the expected pension fund cash flows were considered. Such cash flows were developed assuming that both members and employers will make their required contributions on time and as scheduled in all future years.

**NOTE 10 – NET PENSION LIABILITY AND THE DEFINED BENEFIT PENSION PLAN** (Continued)**B. Net Pension Liability** (Continued)**Discount Rate** (Continued)

The tables below reflect long-term expected real rate of return by asset class. The rate of return was calculated using the capital market assumptions applied to determine the discount rate and asset allocation. These geometric rates of return are net of administrative expenses.

2018	New Strategic Allocation	Real Return Years 1 - 10 <sup>(a)</sup>	Real Return Years 11+ <sup>(b)</sup>
Asset Class			
Global Equity	50.00%	4.80%	5.98%
Global Fixed Income	28.00%	1.00%	2.62%
Inflation Sensitive	0.00%	0.77%	1.81%
Private Equity	8.00%	6.30%	7.23%
Real Estate	13.00%	3.75%	4.93%
Liquidity	1.00%	0.00%	-0.92%
Total	100.00%		

<sup>(a)</sup> An expected inflation of 2.00% used for this period.

<sup>(b)</sup> An expected inflation of 2.920% used for this period.

2017	New Strategic Allocation	Real Return Years 1 - 10 <sup>(a)</sup>	Real Return Years 11+ <sup>(b)</sup>
Asset Class			
Global Equity	47.00%	4.90%	5.38%
Global Fixed Income	19.00%	0.80%	2.27%
Inflation Sensitive	6.00%	0.60%	1.39%
Private Equity	12.00%	6.60%	6.63%
Real Estate	11.00%	2.80%	5.21%
Infrastructure and Forestland	3.00%	3.90%	5.36%
Liquidity	2.00%	-0.40%	-0.90%
Total	100.00%		

<sup>(a)</sup> An expected inflation of 2.5% used for this period.

<sup>(b)</sup> An expected inflation of 3.0% used for this period.

**NOTE 10 – NET PENSION LIABILITY AND THE DEFINED BENEFIT PENSION PLAN** (Continued)**C. Changes in the Net Pension Liability**

The following table shows the changes in net pension liability recognized over the year ended June 30, 2018 measurement period.

	Increase (Decrease)		
	Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability/(Asset)
Balance at June 30, 2017 (Valuation Date) <sup>(1)</sup>	\$ 52,234,462	\$ 39,814,862	\$ 12,419,600
Changes Recognized for the Measurement Period			
Service Cost	1,830,138	-	1,830,138
Interest on the Total Pension Liability	3,701,748	-	3,701,748
Differences between Actual and Expected Experience	131,794	-	131,794
Changes in Assumptions	(344,098)	-	(344,098)
Net Plan to Plan Resource Movement	-	(100)	100
Contribution - Employer	-	1,721,226	(1,721,226)
Contribution - Employee	-	786,067	(786,067)
Net Investment Income <sup>(2)</sup>	-	3,391,187	(3,391,187)
Administrative Expenses	-	(62,043)	62,043
Benefit Payments, Including Refunds of Employee Contributions	(2,329,043)	(2,329,043)	-
Other	-	(117,820)	117,820
Net Changes	2,990,539	3,389,474	(398,935)
Balance at June 30, 2018 (Measurement Date) <sup>(1)</sup>	\$ 55,225,001	\$ 43,204,336	\$ 12,020,665

<sup>(1)</sup> The fiduciary net position includes receivables for employee service buybacks, deficiency reserves, fiduciary self-insurance, and OPEB expense. This may differ from the Plan assets reported in the funding actuarial valuation report.

<sup>(2)</sup> Net of administrative expenses.

**NOTE 10 – NET PENSION LIABILITY AND THE DEFINED BENEFIT PENSION PLAN** (Continued)**C. Changes in the Net Pension Liability** (Continued)

The following table shows the changes in net pension liability recognized over the year ended June 30, 2017 measurement period.

	Increase (Decrease)		
	Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability/(Asset)
Balance at June 30, 2016 (Valuation Date) <sup>(1)</sup>	\$ 46,248,102	\$ 35,704,192	\$ 10,543,910
Changes Recognized for the Measurement Period			
Service Cost	1,829,423	-	1,829,423
Interest on the Total Pension Liability	3,498,403	-	3,498,403
Differences between Actual and Expected Experience	5,749	-	5,749
Changes in Assumptions	2,867,527	-	2,867,527
Changes in Benefit Terms	-	-	-
Contribution - Employer	-	1,635,904	(1,635,904)
Contribution - Employee	-	722,714	(722,714)
Net Investment Income <sup>(2)</sup>	-	4,019,509	(4,019,509)
Administrative Expenses	-	(52,715)	52,715
Benefit Payments, Including Refunds of Employee Contributions	(2,214,742)	(2,214,742)	-
Net Changes	5,986,360	4,110,670	1,875,690
Balance at June 30, 2017 (Measurement Date) <sup>(1)</sup>	\$ 52,234,462	\$ 39,814,862	\$ 12,419,600

<sup>(1)</sup> The fiduciary net position includes receivables for employee service buybacks, deficiency reserves, fiduciary self-insurance, and OPEB expense. This may differ from the Plan assets reported in the funding actuarial valuation report.

<sup>(2)</sup> Net of administrative expenses.

**D. Sensitivity of the Net Pension Liability to Changes in the Discount Rate**

For the measurement period ending June 30, 2018, the following presents the net pension liability of the Plan, calculated using the discount rate of 7.15%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1 percentage-point lower (6.15%) or 1 percentage-point higher (8.15%) than the current rate:

Plan's Net Pension Liability/(Asset)		
Discount Rate - 1% (6.15%)	Current Discount Rate (7.15%)	Discount Rate + 1% (8.15%)
\$ 19,399,485	\$ 12,020,665	\$ 5,918,042

**NOTE 10 – NET PENSION LIABILITY AND THE DEFINED BENEFIT PENSION PLAN** (Continued)**D. Sensitivity of the Net Pension Liability to Changes in the Discount Rate** (Continued)

For the measurement period ending June 30, 2017, the following presents the net pension liability of the Plan, calculated using the discount rate of 7.15%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1 percentage-point lower (6.15%) or 1 percentage-point higher (8.15%) than the current rate:

Plan's Net Pension Liability/(Asset)		
Discount Rate - 1% (6.15%)	Current Discount Rate (7.15%)	Discount Rate + 1% (8.15%)
<u>\$ 19,464,717</u>	<u>\$ 12,419,600</u>	<u>\$ 6,591,753</u>

**E. Pension Plan Fiduciary Net Position**

Detailed information about the Plan's fiduciary net position is available in the separately issued CalPERS financial report.

**F. Pension Expense and Deferred Outflows/Inflows of Resources Related to Pensions**

For the measurement period ending June 30, 2018, the District incurred a pension expense of \$2,291,551 for the Plan.

As of measurement date of June 30, 2018, the District has deferred outflows and deferred inflows of resources related to pensions as follows:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Employer contributions to pension plan made after the measurement date	\$ 1,899,815	\$ -
Differences between projected and actual earnings on pension plan investments	1,381,404	(1,316,340)
Changes in assumptions	1,317,513	(271,669)
Net differences between projected and actual experience	<u>99,752</u>	<u>(61,128)</u>
Total	<u>\$ 4,698,484</u>	<u>\$ (1,649,137)</u>

The employer contribution of \$1,899,815 will be amortized in the fiscal year ended June 30, 2020.

**NOTE 10 – NET PENSION LIABILITY AND THE DEFINED BENEFIT PENSION PLAN** (Continued)**F. Pension Expense and Deferred Outflows/Inflows of Resources Related to Pensions** (Continued)

For the measurement period ending June 30, 2017, the District incurred a pension expense of \$2,479,541 for the Plan.

As of measurement date of June 30, 2017, the District has deferred outflows and deferred inflows of resources related to pensions as follows:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Employer contributions to pension plan made after the measurement date	\$ 1,721,226	\$ -
Differences between projected and actual earnings on pension plan investments	2,256,702	1,756,952
Changes in assumptions	2,092,520	199,339
Net differences between projected and actual experience	<u>4,195</u>	<u>278,334</u>
Total	<u>\$ 6,074,643</u>	<u>\$ 2,234,625</u>

The employer contribution of \$1,721,226 will be amortized in the fiscal year ended June 30, 2019.

The amortization period differs depending on the source of the gain or loss. The difference between projected and actual earnings is amortized over 5-years straight-line. All other amounts are amortized straight-line over the average expected remaining service lives of all members that are provided with benefits (active, inactive, and retired) as of the beginning of the measurement period.

The expected average remaining service lifetime (EARSL) is calculated by dividing the total future service years by the total number of plan participants (active, inactive, and retired). The EARSL for the Plan for the 2018-19 and 2016-17 measurement periods is 3.8 years and 3.7 years, respectively, which was obtained by dividing the total service years of 1,904 and 1,815, respectively, (the sum of remaining service lifetimes of the active employees) by 506 and 493, respectively (the total number of participants: active, inactive, and retired). Note that inactive employees and retirees have remaining service lifetimes equal to 0. Also note that total future service is based on the members' probability of decrementing due to an event other than receiving a cash refund.

For the fiscal year ended June 30, 2019, other amounts reported as deferred outflows and deferred inflows of resources related to pensions will be recognized in future pension expense as follows:

<u>Amortization Period</u> <u>Fiscal Year Ended June 30</u>	
2020	\$ 1,114,378
2021	591,473
2022	(447,054)
2023	(109,265)
Thereafter	<u>-</u>
Total	<u>\$ 1,149,532</u>



**NOTE 10 – NET PENSION LIABILITY AND THE DEFINED BENEFIT PENSION PLAN** (Continued)**F. Pension Expense and Deferred Outflows/Inflows of Resources Related to Pensions** (Continued)

For the fiscal year ended June 30, 2018, other amounts reported as deferred outflows and deferred inflows of resources related to pensions will be recognized in future pension expense as follows:

Amortization Period Fiscal Year Ended June 30	
2019	\$ 375,762
2020	1,279,513
2021	756,608
2022	(293,091)
Thereafter	-
Total	<u>\$ 2,118,792</u>

**NOTE 11 – NET INVESTMENT IN CAPITAL ASSETS**

The net investment in capital assets balance consisted of the following balances:

	2019	2018
Net investment in capital assets:		
Proceeds from debt issuance - capital project funds	\$ 1,152,183	\$ 17,518,827
Capital assets - not being depreciated	52,857,627	38,874,265
Capital asset, net - being depreciated	8,653,943	10,785,778
Certificates of participation	<u>(23,244,072)</u>	<u>(23,640,646)</u>
Total net investment in capital assets	<u>\$ 39,419,681</u>	<u>\$ 43,538,224</u>

**NOTE 12 – RESTRICTED NET POSITION**

LTF granted for operating assistance is to be used to purchase new buses, fareboxes, coach equipment, facility and other improvements as part of a service expansion program, and related interest earnings included in restricted net position at June 30, 2019 and 2018, are as follows:

	<u>2019</u>	<u>2018</u>
Beginning of year	\$ 7,719,929	\$ 8,038,820
Additions:		
Local capital grants - interest earned	189,583	101,697
Market valuation of investment	16,399	13,837
Deletions:		
Capital acquisitions	<u>(2,070,981)</u>	<u>(434,425)</u>
Change in restricted funds for capital acquisitions	<u>(1,864,999)</u>	<u>(318,891)</u>
End of year	<u>\$ 5,854,930</u>	<u>\$ 7,719,929</u>

**NOTE 13 – UNRESTRICTED (DEFICIT) NET POSITION**

As of June 30, 2019, the District has an unrestricted net position deficit of \$7,529,347. Due to the nature of the deficit from the net pension liability of \$12,020,665, the District will continue to make its annual required contributions to CalPERS and annually review its outstanding net pension obligation funding requirements for future periods to reduce the deficit position.

**NOTE 14 – STATE TRANSIT ASSISTANCE (STA) FUNDING**

STA funding comes from the Public Transportation Act (PTA) which derives its revenue from the state sales tax on gasoline. These funds are designated as discretionary or formula. The former is appropriated by the legislature. The latter is a formula based upon population and fares generated. The District utilizes STA funding to fund a combination of operations and capital asset purchases. The STA funding was utilized by the District as follows:

	<u>2019</u>	<u>2018</u>
State transit assistance revenue received to fund operations	<u>\$ 322,829</u>	<u>\$ 159,000</u>

**NOTE 15 – OTHER STATE ASSISTANCE****A. Proposition 1B Grant (Prop. 1B)**

The California Public Transportation Modernization, Improvement, and Service Enhancement Account (PTMISEA), approved by the voters as Proposition 1B (Prop. 1B) in November 2006, authorized the issuance of \$19.9 billion in general obligation bonds for the purpose of improving highway safety, traffic reduction, air quality, and port security. The District utilizes this funding for various operating and capital asset projects.

**NOTE 15 – OTHER STATE ASSISTANCE** (Continued)**B. Public Transportation Modernization, Improvement, and Service Enhancement Account**

In November 2006, California Voters passed a bond measure enacting the Highway Safety, Traffic Reduction, Air Quality, and Port Security Bond Act of 2006. Of the \$19.925 billion of state general obligation bonds authorized, \$4 billion was set aside by the State as instructed by statute as the PTMISEA. These funds are available to the California Department of Transportation for intercity rail projects and to transit operators in California for rehabilitation, safety, or modernization improvements; capital service enhancements or expansions; new capital projects; bus rapid transit improvements; or for rolling stock procurement, rehabilitation, or replacement. The District utilizes this funding for various operating capital asset projects.

**C. Low Carbon Transit Operations Program (LCTOP)**

LCTOP is one of several programs that are part of the Transit, Affordable Housing, and Sustainable Communities Program established by the California Legislature in 2014 by Senate Bill 862. The LCTOP was created to provide operating and capital assistance for transit agencies to reduce greenhouse gas emission and improve mobility, with a priority on serving disadvantaged communities. Approved projects in LCTOP will support new or expanded bus or rail services, expand intermodal transit facilities, and may include equipment acquisition, fueling, maintenance, and other costs to operate those services or facilities, with each project reducing greenhouse gas emissions. Senate Bill 862 continuously appropriates five percent of the annual auction proceeds in the Greenhouse Gas Reduction Fund for LCTOP, beginning in fiscal year 2015-16. The District requested and received funding for a project in the year ended June 30, 2016.

Other State Assistance received and utilized for the fiscal year ended June 30, 2019, was as follows:

	Prop. 1B Grant Fund			Total
	Prop. 1B Grant	PTMISEA	LCTOP	
Beginning net position - July 1, 2018	\$ 177,736	\$ 745,768	\$ 38,091	\$ 961,595
Proceeds received	15,513	206,407	45,987	267,907
Capital assets program purchases:				
New facility	(15,531)	(256,626)	-	(272,157)
Replacement buses	-	(327,129)	-	(327,129)
Fare support - Token Transit	-	-	(70,944)	(70,944)
Total capital asset program purchases	(15,531)	(583,755)	(70,944)	(670,230)
Investment earnings allocated	-	410	21	431
Change in net position	(18)	(376,938)	(24,936)	(401,892)
Ending net position - June 30, 2019	\$ 177,718	\$ 368,830	\$ 13,155	\$ 559,703

**NOTE 15 – OTHER STATE ASSISTANCE** (Continued)

Other state assistance received and utilized for the fiscal year ended June 30, 2018, was as follows:

	Prop. 1B Grant Fund			
	Prop. 1B Grant	PTMISEA	LCTOP	Total
Beginning net position - July 1, 2017	\$ 129,258	\$ 9,406,382	\$ 40,734	\$ 9,576,374
Proceeds received	243,425	-	18,786	262,211
Capital assets program purchases:				
New facility	(195,000)	(7,713,205)	-	(7,908,205)
Replacement buses	-	(949,896)	-	(949,896)
Fare support - Token Transit	-	-	(21,450)	(21,450)
Total capital asset program purchases	(195,000)	(8,663,101)	(21,450)	(8,879,551)
Investment earnings allocated	53	2,487	21	2,561
Change in net position	48,478	(8,660,614)	(2,643)	(8,614,779)
Ending net position - June 30, 2018	\$ 177,736	\$ 745,768	\$ 38,091	\$ 961,595

**NOTE 16 – DEFERRED COMPENSATION SAVINGS PLAN**

For the benefit of its employees, the District participates in three 457 Deferred Compensation Programs (Programs). The purpose of these Programs is to provide deferred compensation for public employees that elect to participate in the Programs. Generally, eligible employees may defer receipt of a portion of their salary until termination, retirement, death, or unforeseeable emergency. Until the funds are paid or otherwise made available to the employee, the employee is not obligated to report the deferred salary for income tax purposes.

Federal law requires deferred compensation assets to be held in trust for the exclusive benefit of the participants. Accordingly, the District is in compliance with this legislation. Therefore, these assets are not the legal property of the District and are not subject to claims of the District's general creditors. Market value of the Programs' assets held with the trustees is as follows:

	2019	2018
Nationwide	\$ 2,964,378	\$ 2,691,044
Mass Mutual	1,163,874	717,967
ICMA Retirement Corp	809,083	771,365
Total	\$ 4,937,335	\$ 4,180,376

The District has implemented GASB Statement No. 32, *Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans*. Since the District has little administrative involvement and does not perform the investing function for these Programs, the assets and related liabilities are not presented in the accompanying basic financial statements.

## **NOTE 17 – RISK MANAGEMENT**

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District has purchased various insurance policies to manage the potential liabilities that may occur from the previously named sources.

The District participates in the California Transit Indemnity Pool (CalTIP), a joint powers agency created to provide liability and physical damage insurance to its members through an insurance pool. The District holds property insurance and general and automotive liability with CalTIP up to \$25 million on liability with a \$25,000 self-insurance retention.

The District purchases blanket insurance coverage from commercial brokers for the following:

	<u>2019</u>	<u>2018</u>
Insurance coverage limits:		
CNG fueling station	\$ 3,943,100	\$ 3,943,100
Buildings and structures	3,434,480	3,156,030
Business and property	2,830,181	2,460,705
Boiler and machinery	10,290,261	8,957,600

The District's employee practices liability insurance coverage is \$2.0 million and handled through Navigators Insurance. Also, the District participates in the California State Association of Counties Excess Insurance Authority (CSAC-EIA), a joint powers agency created to provide workers' compensation insurance to its members through a risk retention insurance pool. The District holds workers' compensation insurance coverage with CSAC-EIA up to statutory limits. Some of the above insurance policies are subject to various deductibles.

Settled claims have not exceeded any of the coverage amounts in any of the last five fiscal years and there were no reductions in the District's insurance coverage during those years. Liabilities are recorded when it is probable that a loss has been incurred and the amount of the loss can be reasonably estimated net of the respective insurance coverage. Liabilities include an amount for claims that have been incurred but not reported (IBNR).

## **NOTE 18 – COMMITMENTS**

### **A. Operating Lease**

In fiscal year 2018, the District finalized a 10-year extension of the Oxnard Transit Center lease that commenced on January 1, 2017. Future estimated lease payments are as follows:

<u>Fiscal Year Ended</u>	<u>Estimated Rent</u>
2020	\$ 12,344
2021	12,715
2022	13,096
2023	13,489
2024	13,894
2025	14,311
2026	14,740
2027	<u>7,479</u>
Total	<u>\$ 102,068</u>

**NOTE 18 – COMMITMENTS** (Continued)**B. Litigation**

In the ordinary course of operations, the District is subject to claims and litigation from outside parties. After consultation with legal counsel, the District believes the ultimate outcome of such matters, if any, will not materially affect its financial condition.

**C. Grant Funding**

Grant funds received by the District are subject to review by the grantor agencies. Such audit could lead to requests for reimbursements to the grantor agencies for expenditures disallowed under terms of the grant. The management of the District believes that such disallowances, if any, would not be significant.

**D. Operating Fare Revenue Ratio**

The District is required to maintain a ratio of fares to operating costs of at least 20% for either the combined service of fixed route and paratransit service or meeting the goals separately (i.e., 20% for fixed route and 10% for paratransit service) to continue to be eligible for LTF. For the fiscal years ended June 30, 2019 and 2018, the District met this requirement with fares to operating costs ratio of combined service of 19.5% and 24.3%, respectively.

**NOTE 19 – PRIOR PERIOD ADJUSTMENT**

A prior period adjustment was made in fiscal year 2017/18 to net position as follows:

Net Position, as Previously Reported	\$ 30,867,262
Implementation of GASB Statement No. 75 Change in Accounting Principle	<u>(373,919)</u>
Net Position Beginning of Year, as Restated	<u><u>\$ 30,493,343</u></u>

**NOTE 20 – SUBSEQUENT EVENTS**

Subsequent events have been evaluated through November 27, 2019, the date these basic financial statements were available to be issued.

**REQUIRED SUPPLEMENTARY INFORMATION  
(UNAUDITED)**

This page intentionally left blank.



**GOLD COAST TRANSIT DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION  
AN AGENT MULTIPLE-EMPLOYER DEFINED BENEFIT PENSION PLAN  
SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS  
FOR THE LAST TEN YEARS ENDED JUNE 30, 2019\***

Measurement Period	2017-18	2016-17	2015-16	2014-15	2013-14
<b>Total Pension Liability</b>					
Service Cost	\$ 1,830,138	\$ 1,829,423	\$ 1,569,279	\$ 1,569,756	\$ 1,439,195
Interest on Total Pension Liability	3,701,748	3,498,403	3,299,586	3,107,585	2,955,928
Differences between Expected and Actual Experience	131,794	5,749	(243,014)	(621,259)	-
Changes in Assumptions	(344,098)	2,867,527	-	(742,987)	-
Benefit Payments, Including Refunds of Employee Contributions	(2,329,043)	(2,214,742)	(1,935,932)	(1,912,604)	(1,860,423)
Net Change in Total Pension Liability	2,990,539	5,986,360	2,689,919	1,400,491	2,534,700
Total Pension Liability - Beginning	52,234,462	46,248,102	43,558,183	42,157,692	39,622,992
Total Pension Liability - Ending (a)	<u>\$ 55,225,001</u>	<u>\$ 52,234,462</u>	<u>\$ 46,248,102</u>	<u>\$ 43,558,183</u>	<u>\$ 42,157,692</u>
<b>Plan Fiduciary Net Position</b>					
Contributions - Employer	\$ 1,721,226	\$ 1,635,904	\$ 1,585,400	\$ 1,301,520	\$ 1,192,180
Contributions - Employee	786,067	722,714	731,597	660,103	629,617
Net Plan to Plan Resource Movement	(100)	-	-	-	-
Net Investment Income	3,391,187	4,019,509	171,677	782,090	5,116,686
Benefit Payments, including Refunds of Employee Contributions	(2,329,043)	(2,214,742)	(1,935,932)	(1,912,604)	(1,860,423)
Administrative Expenses	(62,043)	(52,715)	(21,436)	(39,582)	-
Other Miscellaneous Income/(Expense)	(117,820)	-	-	-	-
Net Change in Plan Fiduciary Net Position	3,389,474	4,110,670	531,306	791,527	5,078,060
Plan Fiduciary Net Position - Beginning	39,814,862	35,704,192	35,172,886	34,381,359	29,303,299
Plan Fiduciary Net Position - Ending (b)	<u>\$ 43,204,336</u>	<u>\$ 39,814,862</u>	<u>\$ 35,704,192</u>	<u>\$ 35,172,886</u>	<u>\$ 34,381,359</u>
Net Pension Liability - Ending [(a) - (b)]	<u>\$ 12,020,665</u>	<u>\$ 12,419,600</u>	<u>\$ 10,543,910</u>	<u>\$ 8,385,297</u>	<u>\$ 7,776,333</u>
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	78.23%	76.22%	77.20%	80.75%	81.55%
Covered Payroll <sup>1</sup>	\$ 10,177,043	\$ 9,898,406	\$ 9,268,128	\$ 8,714,571	\$ 7,827,241
Net Pension Liability as a Percentage of Covered Payroll	118.12%	125.47%	113.77%	96.22%	99.35%

<sup>1</sup> Covered Payroll presented above is based on pensionable earnings provided by the employer. However, Governmental Accounting Standards Board (GASB) Statement No. 68 defines covered payroll as the total payroll of employees that are provided pensions through the pension plan. Accordingly, if pensionable earnings are different than total earnings for covered employees, the employer should display in the disclosure footnotes the payroll based on total earnings for the covered group and recalculate the required payroll-related ratios.

\* Fiscal year 2015 was the 1<sup>st</sup> year of implementation; therefore, only five years are shown.

**GOLD COAST TRANSIT DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION  
AN AGENT MULTIPLE-EMPLOYER DEFINED BENEFIT PENSION PLAN  
SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS (Continued)  
FOR THE LAST TEN YEARS ENDED JUNE 30, 2019\***

**Notes to Schedule:**

**Benefit changes.** In 2019 and 2018, there were no benefit changes. The figures above do not include any liability impact that may have resulted from plan changes which occurred after June 30, 2014.

**Changes in assumptions.** In 2019 and 2018, amounts reported as changes in assumptions resulted primarily from adjustments to expected retirement ages of miscellaneous employees.

**GOLD COAST TRANSIT DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION  
AN AGENT MULTIPLE-EMPLOYER DEFINED BENEFIT PENSION PLAN  
SCHEDULE OF CONTRIBUTIONS – PENSION PLAN  
FOR THE LAST TEN YEARS ENDED JUNE 30, 2019\***

	<u>2018-19<sup>1</sup></u>	<u>2017-18<sup>1</sup></u>	<u>2016-17<sup>1</sup></u>	<u>2015-16<sup>1</sup></u>	<u>2014-15<sup>1</sup></u>	<u>2013-14<sup>1</sup></u>
Actuarially Determined Contributions	\$ 1,899,815	\$ 1,721,225	\$ 1,653,604	\$ 1,585,400	\$ 1,301,199	\$ 1,192,180
Contributions in Relation to the Actuarially Determined Contributions <sup>2</sup>	<u>(1,899,815)</u>	<u>(1,721,225)</u>	<u>(1,653,604)</u>	<u>(1,585,400)</u>	<u>(1,301,199)</u>	<u>(1,192,180)</u>
Contribution Deficiency (Excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Covered Payroll <sup>3,4</sup>	\$ 10,177,043	\$ 9,898,406	\$ 10,040,567	\$ 9,268,128	\$ 8,714,571	\$ 7,827,241
Contributions as a Percentage of Covered Payroll <sup>3</sup>	18.67%	17.39%	16.47%	17.11%	14.93%	15.23%

<sup>1</sup> Historical information is presented only for measurement periods for which GASB Statement No. 68 is applicable.

<sup>2</sup> Employers are assumed to make contributions equal to the actuarially determined contributions. However, some employers may choose to make additional contributions towards their unfunded liability. Employer contributions for such plans exceed the actuarially determined contributions.

<sup>3</sup> Covered Payroll represented above is based on pensionable earnings provided by the employer. However, GASB Statement No. 68 defines covered payroll as the total payroll of employees that are provided pensions through the pension plan. Accordingly, if pensionable earnings are different than total earnings for covered employees, the employer should display in the disclosure footnotes the payroll based on total earnings for the covered group and recalculate the required payroll-related ratios.

\* Fiscal year 2015 was the 1<sup>st</sup> year of implementation; therefore, only six years are shown.

**GOLD COAST TRANSIT DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF CHANGES IN THE NET OTHER  
POSTEMPLOYMENT (OPEB) LIABILITY AND RELATED RATIOS  
FOR THE MEASUREMENT PERIOD ENDED JUNE 30**

<i>Measurement Period</i>	<u>2018</u>	<u>2017</u>
<b>Total OPEB Liability</b>		
Service Cost	\$ 53,312	\$ 51,885
Interest on the Total OPEB Liability	68,455	61,713
Benefit Payments	<u>(19,083)</u>	<u>(18,349)</u>
Net Change in Total OPEB Liability	102,684	95,249
Total OPEB Liability - Beginning	<u>960,816</u>	<u>865,567</u>
Total OPEB Liability - Ending (a)	<u><u>\$ 1,063,500</u></u>	<u><u>\$ 960,816</u></u>
 <b>Plan Fiduciary Net Position</b>		
Contributions - Employer	\$ 86,292	\$ 92,280
Net Investment Income	38,357	41,882
Investment Gains/Losses	2,789	-
Benefit Payments	(19,083)	(18,349)
Administrative Expenses	(957)	(356)
Other	<u>190</u>	<u>-</u>
Net Change in Plan Fiduciary Net Position	107,588	115,457
Plan Fiduciary Net Position - Beginning	<u>514,825</u>	<u>399,368</u>
Plan Fiduciary Net Position - Ending (b)	<u><u>\$ 622,413</u></u>	<u><u>\$ 514,825</u></u>
 Net OPEB Liability - Ending [(a) - (b)]	<u><u>\$ 441,087</u></u>	<u><u>\$ 445,991</u></u>
 Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	58.52%	53.58%
 Covered Payroll	\$ 10,244,305	\$ 9,904,665
 Net OPEB Liability as a Percentage of Covered Payroll	4.31%	4.50%

**Notes to the Schedule:**

Historical information is required only for measurement periods for which GASB Statement No. 75 is applicable. Future years' information will be displayed up to 10 years as information becomes available.

## **SUPPLEMENTARY INFORMATION**

This page intentionally left blank.

**GOLD COAST TRANSIT DISTRICT  
SCHEDULE OF CHANGES IN LOCAL TRANSPORTATION  
FUNDING ACTIVITY OF THE DISTRICT  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

		<u>Balance</u>
<b>Local Transportation Funding:</b>		
<b>Beginning balance:</b>		
<b>Liability:</b>		
Unearned local transportation funding - June 30, 2018	\$ 4,540,184	
<b>Net position:</b>		
Restricted for capital acquisitions - June 30, 2018	<u>7,719,929</u>	
<b>Total beginning balance</b>	<u><u>\$ 12,260,113</u></u>	\$ 12,260,113
<b>Current year operating revenue:</b>		
Local transportation funding	\$ 13,416,790	13,416,790
Fiscal year 2016-2017 unearned local transportation funding portion recognized as revenue	3,110,625	
Fiscal year 2018-2019 unearned local transportation funding portion	<u>(1,143,183)</u>	
<b>Fiscal year 2018-2019 local transportation funds         revenue recognized</b>	<u><u>\$ 15,384,232</u></u>	(15,384,232)
<b>Current year capital revenue:</b>		
Local capital grants - interest earnings	\$ 189,583	189,583
Local capital grants - market valuation of investment	<u>16,399</u>	16,399
<b>Fiscal year 2018-2019 local capital grants revenue recognized</b>	<u><u>\$ 205,982</u></u>	
<b>Current year capital acquisitions:</b>		
Capital acquisitions - current year use of local transportation funds	<u><u>\$ 2,070,981</u></u>	(2,070,981)
<b>Total ending balance</b>		<u><u>\$ 8,427,672</u></u>
<b>Ending balance:</b>		
<b>Liability:</b>		
Unearned local transportation funding - June 30, 2019	\$ 2,572,742	
<b>Net position:</b>		
Restricted for capital acquisitions - June 30, 2019	<u>5,854,930</u>	
<b>Total ending balance</b>	<u><u>\$ 8,427,672</u></u>	<u><u>\$ 8,427,672</u></u>

**GOLD COAST TRANSIT DISTRICT  
SCHEDULE OF CHANGES IN LOCAL TRANSPORTATION  
FUNDING ACTIVITY OF THE DISTRICT  
FOR THE FISCAL YEAR ENDED JUNE 30, 2018**

		<u>Balance</u>
<b>Local Transportation Funding:</b>		
<b>Beginning balance:</b>		
<b>Liability:</b>		
Unearned local transportation funding - June 30, 2017	\$ 5,287,380	
<b>Net position:</b>		
Restricted for capital acquisitions - June 30, 2017	<u>8,038,820</u>	
<b>Total beginning balance</b>	<u><u>\$ 13,326,200</u></u>	\$ 13,326,200
<b>Current year operating revenue:</b>		
Local transportation funding	\$ 13,057,157	13,057,157
Fiscal year 2015-2016 unearned local transportation funding portion recognized as revenue	2,176,755	
Fiscal year 2017-2018 unearned local transportation funding portion	<u>(1,429,559)</u>	
<b>Fiscal year 2017-2018 local transportation funds         revenue recognized</b>	<u><u>\$ 13,804,353</u></u>	(13,804,353)
<b>Current year capital revenue:</b>		
Local capital grants - interest earnings	101,698	101,698
Local capital grants - market valuation of investment	<u>13,836</u>	13,836
<b>Fiscal year 2017-2018 local capital grants revenue recognized</b>	<u><u>\$ 115,534</u></u>	
<b>Current year capital acquisitions:</b>		
Capital acquisitions - current year use of local transportation funds	<u><u>\$ (434,425)</u></u>	(434,425)
<b>Total ending balance</b>		<u><u>\$ 12,260,113</u></u>
<b>Ending balance:</b>		
<b>Liability:</b>		
Unearned local transportation funding - June 30, 2018	\$ 4,540,184	
<b>Net position:</b>		
Restricted for capital acquisitions - June 30, 2018	<u>7,719,929</u>	
<b>Total ending balance</b>	<u><u>\$ 12,260,113</u></u>	<u><u>\$ 12,260,113</u></u>



**STATISTICAL SECTION  
(UNAUDITED)**

This page intentionally left blank.

**GOLD COAST TRANSIT DISTRICT  
FINANCIAL RATIOS  
JUNE 30, 2014 TO JUNE 30, 2019**

**Current Ratio:**

Measures the District's ability to meet short-term commitments by dividing current assets by current liabilities.

			Ratio
2019	Current Assets	\$ 7,084,673	1.04:1
	Current Liabilities	\$ 6,792,702	
2018	Current Assets	\$ 8,364,115	0.61:1
	Current Liabilities	\$ 13,600,652	
2017	Current Assets	\$ 9,882,036	0.99:1
	Current Liabilities	\$ 9,983,839	
2016	Current Assets	\$ 11,335,824	1.09:1
	Current Liabilities	\$ 10,432,628	
2015	Current Assets	\$ 15,531,471	2.10:1
	Current Liabilities	\$ 7,406,526	
2014	Current Assets	\$ 19,413,868	1.41:1
	Current Liabilities	\$ 13,743,038	

**Quick Ratio:**

This variation of the current ratio is an indicator of the District's liquidity by including only those current assets that could be converted readily to cash and receivables due within 30 days.

			Ratio
2019	Cash and Cash Equivalents plus	\$ 3,777,364	0.94:1
	Receivables Within 30 days	\$ 2,604,119	
	Current Liabilities	\$ 6,792,702	
2018	Cash and Cash Equivalents plus	\$ 7,125,279	0.57:1
	Receivables Within 30 days	\$ 646,912	
	Current Liabilities	\$ 13,600,652	
2017	Cash and Cash Equivalents plus	\$ 5,378,788	0.93:1
	Receivables Within 30 days	\$ 3,923,512	
	Current Liabilities	\$ 9,983,839	
2016	Cash and Cash Equivalents plus	\$ 5,856,275	1.02:1
	Receivables Within 30 days	\$ 4,755,284	
	Current Liabilities	\$ 10,432,628	
2015	Cash and Cash Equivalents plus	\$ 12,430,280	2.00:1
	Receivables Within 30 days	\$ 2,409,984	
	Current Liabilities	\$ 7,406,526	
2014	Cash and Cash Equivalents plus	\$ 18,334,940	1.36:1
	Receivables Within 30 days	\$ 390,815	
	Current Liabilities	\$ 13,743,038	

**Debt Ratio:**

Reflects the long-term solvency risk, in assessing the District's financial capacity to meet long-term debts and similar obligations, by dividing total liabilities by total assets.

			Ratio
2019	Total Liabilities	\$ 42,532,570	54.60%
	Total Assets	\$ 77,896,448	
2018	Total Liabilities	\$ 50,278,180	58.79%
	Total Assets	\$ 85,524,381	
2017	Total Liabilities	\$ 44,616,846	61.33%
	Total Assets	\$ 72,743,765	
2016	Total Liabilities	\$ 19,198,398	43.28%
	Total Assets	\$ 44,362,326	
2015	Total Liabilities	\$ 15,501,839	40.86%
	Total Assets	\$ 37,940,533	
2014	Total Liabilities	\$ 13,743,038	42.08%
	Total Assets	\$ 32,662,192	

**GOLD COAST TRANSIT DISTRICT  
REVENUES AND EXPENSES – TEN YEAR COMPARISON  
FISCAL YEARS 2010 TO 2019**

	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>
Operations:					
Passenger Fares	\$ 3,206,142	\$ 3,137,831	\$ 3,041,669	\$ 3,303,563	\$ 3,148,100
Operating Expenses	(15,187,284)	(15,557,202)	(15,141,244)	(16,404,321)	(16,642,267)
Depreciation Expense	<u>(1,817,089)</u>	<u>(2,831,039)</u>	<u>(3,054,738)</u>	<u>(3,016,832)</u>	<u>(2,924,100)</u>
Operating Loss	<u>(13,798,231)</u>	<u>(15,250,410)</u>	<u>(15,154,313)</u>	<u>(16,117,590)</u>	<u>(16,418,267)</u>
Non-Operating Revenues:					
Local Transportation Funds	7,618,873	7,838,752	7,348,445	8,595,776	8,976,087
Other Local Funds	-	30,530	-	-	-
State Funds	245,741	66,989	188,222	220,821	196,076
Federal Funds	3,925,318	4,043,661	4,378,878	4,042,074	4,074,383
Investment Earnings	52,444	16,874	13,901	14,540	15,758
Other Income, Net	<u>138,766</u>	<u>152,152</u>	<u>170,130</u>	<u>227,547</u>	<u>231,864</u>
Total Non-Operating Revenues	<u>11,981,142</u>	<u>12,148,958</u>	<u>12,099,576</u>	<u>13,100,758</u>	<u>13,494,168</u>
Net Loss	<u>\$ (1,817,089)</u>	<u>\$ (3,101,452)</u>	<u>\$ (3,054,737)</u>	<u>\$ (3,016,832)</u>	<u>\$ (2,924,099)</u>

***Operating Expenses - Actual Dollars Compared to Constant Dollars (Over Ten Year Period)***

	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>
Actual Dollars	\$ 15,187,284	\$ 15,557,202	\$ 15,141,244	\$ 16,404,321	\$ 16,642,267
Constant Dollars (2007)	\$ 14,737,375	\$ 14,964,605	\$ 14,160,082	\$ 15,101,011	\$ 15,115,249
CPI Percent Change	-2.2%	0.9%	2.9%	1.6%	1.4%
Index Number (1982 = 100)	223.9	225.9	232.3	236.0	239.2
Cumulative Percent	3.2%	4.0%	6.9%	8.6%	10.1%

**GOLD COAST TRANSIT DISTRICT  
REVENUES AND EXPENSES – TEN YEAR COMPARISON (Continued)  
FISCAL YEARS 2009 TO 2019**

	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>
Operations:						
Passenger Fares	\$ 3,714,914	\$ 4,022,983	\$ 3,369,769	\$ 3,482,127	\$ 3,403,877	\$ 3,357,045
Operating Expenses	(18,531,482)	(19,381,448)	(20,547,884)	(22,113,345)	(23,853,669)	(24,716,841)
Depreciation Expense	(2,519,756)	(2,405,787)	(2,843,634)	(2,919,180)	(2,801,731)	(2,569,688)
Operating Loss	<u>(17,336,324)</u>	<u>(17,764,252)</u>	<u>(20,021,749)</u>	<u>(21,550,398)</u>	<u>(23,251,523)</u>	<u>(23,929,484)</u>
Non-Operating Revenues:						
Local Transportation Funds	9,631,812	8,869,456	10,601,709	13,338,152	13,804,353	15,384,232
Other Local Funds	-	-	-	-	-	-
State Funds	192,000	174,425	207,973	153,094	180,450	709,242
Federal Funds	4,733,271	5,469,611	4,930,720	4,335,128	4,347,696	4,341,003
Investment Earnings	13,885	12,449	15,816	22,295	43,227	44,887
Other Income, Net	245,601	832,524	1,421,897	465,139	2,074,064	880,432
Total Non-Operating Revenues	<u>14,816,569</u>	<u>15,358,465</u>	<u>17,178,115</u>	<u>18,313,808</u>	<u>20,449,790</u>	<u>21,359,796</u>
Net Loss	<u>\$ (2,519,755)</u>	<u>\$ (2,405,787)</u>	<u>\$ (2,843,634)</u>	<u>\$ (3,236,590)</u>	<u>\$ (2,801,733)</u>	<u>\$ (2,569,688)</u>

***Operating Expenses - Actual Dollars Compared to Constant Dollars (Over Ten Year Period)***

	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>
Actual Dollars	\$ 18,531,482	\$ 19,381,448	\$ 20,547,881	\$ 22,113,345	\$ 23,853,669	\$ 24,716,841
Constant Dollars (2007)	\$ 16,533,584	\$ 17,155,881	\$ 17,861,786	\$ 18,821,400	\$ 20,115,016	\$ 20,170,016
CPI Percent Change	1.8%	0.8%	1.8%	2.1%	4.0%	3.8%
Index Number (1982 = 100)	243.5	245.5	249.9	255.3	265.5	274.4
Cumulative Percent	12.1%	13.0%	15.0%	17.5%	18.6%	22.5%

**GOLD COAST TRANSIT DISTRICT  
PASSENGER COST BY MODE – TEN YEAR COMPARISON  
FISCAL YEARS 2009 TO 2019**

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
<b>Bus - Fixed Route</b>					
Total Passengers	3,568,028	3,442,005	3,353,639	3,476,408	3,566,470
Passenger Fare Revenue	\$ 2,709,665	\$ 2,575,992	\$ 2,581,811	\$ 2,689,740	\$ 2,708,046
Local Government Fare Revenue	\$ 335,000	\$ 400,000	\$ 217,000	\$ 370,000	\$ 200,000
Total Operating Cost	\$ 12,719,127	\$ 13,395,101	\$ 13,136,934	\$ 14,367,128	\$ 14,408,626
Revenue per Passenger	\$ 0.759	\$ 0.748	\$ 0.770	\$ 0.774	\$ 0.759
Cost per Passenger	\$ 3.565	\$ 3.892	\$ 3.917	\$ 4.133	\$ 4.040
Farebox Recovery %	21.8%	19.2%	19.7%	18.7%	18.8%
Adjusted Farebox Recovery %	23.9%	22.2%	21.3%	21.3%	20.2%
Subsidy per Passenger	\$ 2.748	\$ 3.143	\$ 3.147	\$ 3.359	\$ 3.281
Subsidy %	78.2%	80.8%	80.3%	81.3%	81.2%
<b>Bus - Paratransit</b>					
Total Passengers	82,655	77,985	76,730	68,618	70,927
Passenger Fare Revenue	\$ 161,476	\$ 161,839	\$ 164,858	\$ 168,823	\$ 170,054
Local Government Fare Revenue	\$ -	\$ -	\$ 78,000	\$ 75,000	\$ 70,000
Total Operating Cost	\$ 2,468,157	\$ 2,162,102	\$ 2,004,310	\$ 2,037,193	\$ 2,233,641
Revenue per Passenger	\$ 1.954	\$ 2.075	\$ 2.149	\$ 2.460	\$ 2.398
Cost per Passenger	\$ 29.861	\$ 27.725	\$ 26.122	\$ 29.689	\$ 31.492
Farebox Recovery %	6.5%	7.5%	8.2%	8.3%	7.6%
Adjusted Farebox Recovery %			12.1%	12.0%	10.7%
Subsidy per Passenger	\$ 27.907	\$ 25.649	\$ 23,973.000	\$ 27.229	\$ 29.095
Subsidy %	93.5%	92.5%	91.8%	91.7%	92.4%
<b>All Mode - Total</b>					
Total Passengers	3,650,683	3,519,990	3,430,269	3,545,026	3,637,397
Passenger Fare Revenue	\$ 2,871,141	\$ 2,737,831	\$ 2,746,669	\$ 2,858,563	\$ 2,878,100
Total Operating Cost	\$ 15,187,284	\$ 15,557,203	\$ 15,141,244	\$ 16,404,321	\$ 16,642,267
Revenue per Passenger	\$ 0.786	\$ 0.778	\$ 0.801	\$ 0.806	\$ 0.791
Cost per Passenger	\$ 4.160	\$ 4.420	\$ 4.414	\$ 4.627	\$ 4.575
Farebox Recovery %	18.9%	17.6%	18.1%	17.4%	17.3%
Adjusted Farebox Recovery %			20.1%	20.1%	18.9%
Subsidy per Passenger	\$ 3.374	\$ 3.642	\$ 3.613	\$ 3.821	\$ 3.784
Subsidy %	81.1%	82.4%	81.9%	82.6%	82.7%

**GOLD COAST TRANSIT DISTRICT**  
**PASSENGER COST BY MODE – TEN YEAR COMPARISON (Continued)**  
**FISCAL YEARS 2009 TO 2019**

	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
<b>Bus - Fixed Route</b>						
Total Passengers	3,817,758	3,908,847	3,800,673	3,616,386	3,474,161	3,524,869
Passenger Fare Revenue	\$ 2,996,373	\$ 3,211,258	\$ 3,068,465	\$ 2,936,328	\$ 2,808,293	\$ 2,817,393
Local Government Fare Revenue	\$ 390,000	\$ 350,000	\$ -	\$ -	\$ -	\$ -
Total Operating Cost	\$ 16,019,298	\$ 16,723,757	\$ 17,770,454	\$ 18,949,465	\$ 20,331,655	\$ 21,066,532
Revenue per Passenger	\$ 0.785	\$ 0.822	\$ 0.807	\$ 0.812	\$ 0.808	\$ 0.734
Cost per Passenger	\$ 4.196	\$ 4.278	\$ 4.676	\$ 5.240	\$ 5.850	\$ 5.980
Farebox Recovery %	20.2%	19.2%	17.3%	15.5%	13.9%	12.3%
Adjusted Farebox Recovery %	22.6%	26.4%	24.8%	20.9%	25.3%	20.3%
Subsidy per Passenger	\$ 3.411	\$ 3.457	\$ 3.850	\$ 4.430	\$ 5.040	\$ 5.240
Subsidy %	81.3%	80.8%	82.7%	84.5%	86.1%	87.7%
<b>Bus - Paratransit</b>						
Total Passengers	82,495	84,604	93,274	102,424	114,229	117,456
Passenger Fare Revenue	\$ 202,324	\$ 207,375	\$ 255,046	\$ 268,530	\$ 303,830	\$ 364,212
Local Government Fare Revenue	\$ 126,217	\$ 254,350	\$ 46,258	\$ 277,269	\$ 291,754	\$ 175,440
Total Operating Cost	\$ 2,512,184	\$ 2,657,691	\$ 2,847,427	\$ 3,163,880	\$ 3,522,013	\$ 3,650,309
Revenue per Passenger	\$ 2.453	\$ 2.451	\$ 2.730	\$ 2.620	\$ 2.660	\$ 3.100
Cost per Passenger	\$ 30.453	\$ 31.413	\$ 30.528	\$ 30.890	\$ 30.830	\$ 31.080
Farebox Recovery %	8.1%	7.8%	9.0%	8.5%	8.6%	10.0%
Adjusted Farebox Recovery %	13.1%	17.8%	16.9%	19.3%	17.4%	14.8%
Subsidy per Passenger	\$ 28.000	\$ 28.962	\$ 27.790	\$ 28.270	\$ 28.170	\$ 27.980
Subsidy %	91.9%	92.2%	91.0%	91.5%	91.4%	90.0%
<b>All Mode - Total</b>						
Total Passengers	3,900,253	3,993,451	3,893,947	3,718,810	3,588,390	3,642,325
Passenger Fare Revenue	\$ 3,198,697	\$ 3,418,633	\$ 3,323,511	\$ 3,204,858	\$ 3,133,573	\$ 3,181,605
Total Operating Cost	\$ 18,531,482	\$ 19,381,448	\$ 20,547,881	\$ 22,113,345	\$ 23,853,668	\$ 24,716,841
Revenue per Passenger	\$ 0.820	\$ 0.856	\$ 0.850	\$ 0.860	\$ 0.870	\$ 0.870
Cost per Passenger	\$ 4.751	\$ 4.853	\$ 5.280	\$ 5.950	\$ 6.650	\$ 6.790
Farebox Recovery %	18.5%	17.6%	16.2%	14.5%	13.1%	12.9%
Adjusted Farebox Recovery %	21.3%	25.1%	23.7%	20.7%	24.1%	19.5%
Subsidy per Passenger	\$ 3.931	\$ 3.997	\$ 4.420	\$ 5.080	\$ 5.770	\$ 5.910
Subsidy %	82.7%	82.4%	83.8%	85.5%	86.9%	87.1%

**GOLD COAST TRANSIT DISTRICT  
SERVICE COST BY MODE – TEN YEAR COMPARISON  
FISCAL YEARS 2009 TO 2019**

	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>
<b>Bus - Fixed Route</b>					
Revenue Miles	1,718,639	1,676,728	1,605,651	1,752,942	1,850,676
Revenue Hours	148,477	154,956	145,228	168,491	181,417
Total Operating Cost	\$ 12,719,127	\$ 13,395,101	\$ 13,136,934	\$ 14,367,128	\$ 14,408,626
Cost per Revenue Mile	\$ 7.40	\$ 7.99	\$ 8.18	\$ 8.20	\$ 7.79
Cost per Revenue Hour	\$ 85.66	\$ 86.44	\$ 90.46	\$ 85.27	\$ 79.42
<b>Bus - Paratransit</b>					
Revenue Miles	537,060	502,026	501,280	462,927	482,005
Revenue Hours	39,218	32,993	32,717	29,524	30,649
Total Operating Cost	\$ 2,468,157	\$ 2,162,102	\$ 2,004,310	\$ 2,037,193	\$ 2,233,641
Cost per Revenue Mile	\$ 4.60	\$ 4.31	\$ 4.00	\$ 4.40	\$ 4.63
Cost per Revenue Hour	\$ 62.93	\$ 65.53	\$ 61.26	\$ 69.00	\$ 72.88
<b>All Mode - Total</b>					
Revenue Miles	2,255,699	2,178,754	2,106,931	2,215,869	2,332,681
Revenue Hours	187,695	187,949	177,945	198,015	212,066
Total Operating Cost	\$ 15,187,284	\$ 15,557,203	\$ 15,141,244	\$ 16,404,321	\$ 16,642,267
Cost per Revenue Mile	\$ 6.73	\$ 7.14	\$ 7.19	\$ 7.40	\$ 7.13
Cost per Revenue Hour	\$ 80.91	\$ 82.77	\$ 85.09	\$ 82.84	\$ 78.48



**GOLD COAST TRANSIT DISTRICT  
SERVICE COST BY MODE – TEN YEAR COMPARISON (Continued)  
FISCAL YEARS 2009 TO 2019**

	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>
<b>Bus - Fixed Route</b>						
Revenue Miles	2,044,386	2,111,023	2,168,198	2,185,626	2,163,750	2,165,288
Revenue Hours	196,925	199,418	201,903	202,938	201,970	201,630
Total Operating Cost	\$ 16,019,298	\$ 16,723,757	\$ 17,700,454	\$ 18,949,465	\$ 20,331,655	\$ 21,066,532
Cost per Revenue Mile	\$ 7.84	\$ 7.92	\$ 8.16	\$ 8.67	\$ 9.40	\$ 9.73
Cost per Revenue Hour	\$ 81.35	\$ 83.86	\$ 87.67	\$ 93.38	\$ 100.67	\$ 104.48
<b>Bus - Paratransit</b>						
Revenue Miles	552,342	581,041	663,954	735,001	802,841	777,043
Revenue Hours	36,210	36,876	43,007	49,188	61,006	50,704
Total Operating Cost	\$ 2,512,184	\$ 2,657,691	\$ 2,847,427	\$ 3,613,880	\$ 3,522,013	\$ 3,650,309
Cost per Revenue Mile	\$ 4.55	\$ 4.57	\$ 4.29	\$ 4.92	\$ 4.39	\$ 4.70
Cost per Revenue Hour	\$ 69.38	\$ 72.07	\$ 66.21	\$ 73.47	\$ 57.73	\$ 71.99
<b>All Mode - Total</b>						
Revenue Miles	2,596,728	2,692,064	2,832,152	2,920,627	2,966,591	2,942,331
Revenue Hours	233,135	236,294	244,910	252,126	262,976	252,334
Total Operating Cost	\$ 18,531,482	\$ 19,381,448	\$ 20,547,881	\$ 22,563,345	\$ 23,853,668	\$ 24,716,841
Cost per Revenue Mile	\$ 7.14	\$ 7.20	\$ 7.26	\$ 7.73	\$ 8.04	\$ 8.40
Cost per Revenue Hour	\$ 79.49	\$ 82.02	\$ 83.90	\$ 89.49	\$ 90.71	\$ 97.95

**GOLD COAST TRANSIT DISTRICT  
RIDERSHIP AND SERVICE – TEN YEAR COMPARISON  
FISCAL YEARS 2009 TO 2019**

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
<b>Passengers</b>					
Fixed Route	3,568,028	3,442,005	3,353,539	3,476,408	3,566,470
Paratransit	82,655	77,985	76,730	68,618	70,927
Total	3,650,683	3,519,990	3,430,269	3,545,026	3,637,397
<b>Revenue Miles</b>					
Fixed Route	1,718,639	1,676,728	1,605,651	1,752,942	1,850,676
Paratransit	537,060	502,026	501,280	462,927	482,005
Total	2,255,699	2,178,754	2,106,931	2,215,869	2,332,681
<b>Revenue Hours</b>					
Fixed Route	148,477	154,956	145,228	168,491	181,417
Paratransit	39,218	32,993	32,717	29,524	30,649
Total	187,695	187,949	177,945	198,015	212,066
<b>Passengers per Mile</b>					
Fixed Route	2.08	2.05	2.09	1.98	1.93
Paratransit	0.15	0.16	0.15	0.15	0.15
Total	1.62	1.62	1.63	1.60	1.56
<b>Passengers per Hour</b>					
Fixed Route	24.03	22.21	23.09	20.63	19.66
Paratransit	2.11	2.36	2.35	2.32	2.31
Total	19.45	18.73	19.28	17.90	17.15
<b>Bus - Fixed Route</b>					
Cost per Boarding	\$ 3.56	\$ 3.89	\$ 3.92	\$ 4.13	\$ 4.04
<b>Bus - Paratransit</b>					
Cost per Boarding	\$ 29.86	\$ 27.72	\$ 26.12	\$ 29.69	\$ 31.49

**GOLD COAST TRANSIT DISTRICT  
RIDERSHIP AND SERVICE – TEN YEAR COMPARISON (Continued)  
FISCAL YEARS 2009 TO 2019**

	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
<b>Passengers</b>						
Fixed Route	3,817,758	3,908,847	3,800,673	3,616,386	3,474,161	3,524,869
Paratransit	82,495	84,604	93,274	102,424	114,229	117,456
Total	<u>3,900,253</u>	<u>3,993,451</u>	<u>3,893,947</u>	<u>3,718,810</u>	<u>3,588,390</u>	<u>3,642,325</u>
<b>Revenue Miles</b>						
Fixed Route	2,044,386	2,111,023	2,168,198	2,185,626	2,163,750	2,165,288
Paratransit	552,342	581,041	663,954	735,001	802,841	777,043
Total	<u>2,596,728</u>	<u>2,692,064</u>	<u>2,832,152</u>	<u>2,920,627</u>	<u>2,966,591</u>	<u>2,942,331</u>
<b>Revenue Hours</b>						
Fixed Route	196,925	199,418	201,903	202,938	201,970	201,630
Paratransit	36,210	36,876	43,007	49,188	61,006	50,704
Total	<u>233,135</u>	<u>236,294</u>	<u>244,910</u>	<u>252,126</u>	<u>262,976</u>	<u>252,334</u>
<b>Passengers per Mile</b>						
Fixed Route	1.87	1.85	1.75	1.65	1.61	1.63
Paratransit	0.15	0.15	0.14	0.14	0.14	0.15
Total	<u>1.50</u>	<u>1.48</u>	<u>1.37</u>	<u>1.27</u>	<u>1.21</u>	<u>1.24</u>
<b>Passengers per Hour</b>						
Fixed Route	19.39	19.60	18.82	17.82	17.20	17.48
Paratransit	2.28	2.29	2.17	2.08	1.87	2.32
Total	<u>16.73</u>	<u>16.90</u>	<u>15.90</u>	<u>14.75</u>	<u>13.65</u>	<u>14.43</u>
<b>Bus - Fixed Route</b>						
Cost per Boarding	<u>\$ 4.20</u>	<u>\$ 4.28</u>	<u>\$ 4.66</u>	<u>\$ 5.24</u>	<u>\$ 5.85</u>	<u>\$ 5.98</u>
<b>Bus - Paratransit</b>						
Cost per Boarding	<u>\$ 30.45</u>	<u>\$ 31.41</u>	<u>\$ 30.53</u>	<u>\$ 30.89</u>	<u>\$ 30.83</u>	<u>\$ 31.08</u>

This page intentionally left blank.